

20200805B

WS 8/5/2020
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**RESOLUTION OF THE BOARD OF COMMISSIONERS
OF THE DAUPHIN COUNTY, PENNSYLVANIA
AUTHORIZING SUBMISSION OF THE 2020 ACTION PLAN
FOR
HOUSING AND COMMUNITY DEVELOPMENT PROGRAMS**

RESOLUTION NO. 19-2020

WHEREAS, under Title I of the Housing and Community Development Act, the Secretary of the U.S. Department of Housing and Urban Development (HUD) has made grants to the County of Dauphin Pennsylvania, to implement Community Development Block Grant (CDBG) Programs; and

WHEREAS, under Title II of the Cranston-Gonzales National Affordable Housing Act of 1990, as amended, HUD has made grants to the County of Dauphin Pennsylvania, to implement the HOME Program; and

WHEREAS, the County of Dauphin submitted and HUD approved the County's 2017-2021 Consolidated Plan for Community Planning and Development Programs; and

WHEREAS, the County's Action Plan for 2020 is consistent with the goals and objectives established in the 2017-2021 Consolidated Plan; and


WHEREAS, a public hearing was held to review the 2020 Annual Action Plan

NOW, THEREFORE, BE IT RESOLVED by the Board of Commissioners of Dauphin County, Pennsylvania, that:

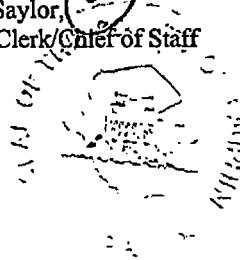
1. The 2020 Action Plan for the County of Dauphin is hereby approved in all respects.
2. The Chairman of the Board of Commissioners hereby is authorized and directed to submit the Action Plan/ Consolidated Plan to HUD allowing for the inclusion of public comments and the responses to those comments and to provide any supplemental or revised data which HUD may request in connection with its review.
3. The Chairman Commissioner is hereby authorized and directed to execute grant/loan agreements under the CDBG and HOME Programs.

Approved this 5 day of August, 2020.


ATTEST:




 Chad Saylor,
 Chief Clerk/Chief of Staff



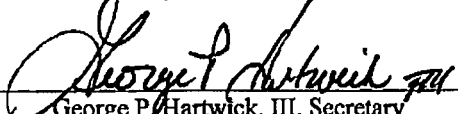
**BOARD OF COMMISSIONERS
THE COUNTY OF DAUPHIN**



 Jeff Haste, Chairman



 Mike Pries, Vice-Chairman



 George P. Hartwick, III, Secretary

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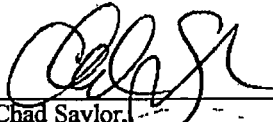
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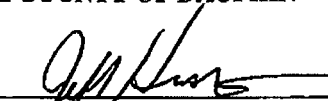
ATTEST:



 Chad Saylor,
 Chief Clerk/Chief of Staff



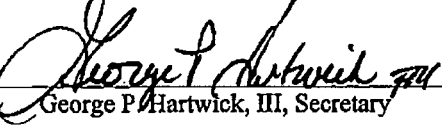
**BOARD OF COMMISSIONERS
THE COUNTY OF DAUPHIN**



 Jeff Haste, Chairman



 Mike Pries, Vice-Chairman



 George P. Hartwick, III, Secretary

CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing -- The jurisdiction will affirmatively further fair housing, which means it will conduct an analysis of impediments to fair housing choice within the jurisdiction, take appropriate actions to overcome the effects of any impediments identified through that analysis, and maintain records reflecting that analysis and actions in this regard.

Anti-displacement and Relocation Plan -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, and implementing regulations at 49 CFR 24; and it has in effect and is following a residential anti-displacement and relocation assistance plan required under section 104(d) of the Housing and Community Development Act of 1974, as amended, in connection with any activity assisted with funding under the CDBG or HOME programs..

Drug Free Workplace -- It will or will continue to provide a drug-free workplace by:

1. Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
2. Establishing an ongoing drug-free awareness program to inform employees about -
 - (a) The dangers of drug abuse in the workplace;
 - (b) The grantee's policy of maintaining a drug-free workplace;
 - (c) Any available drug counseling, rehabilitation, and employee assistance programs; and
 - (d) The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
3. Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph 1;
4. Notifying the employee in the statement required by paragraph 1 that, as a condition of employment under the grant, the employee will -
 - (a) Abide by the terms of the statement; and
 - (b) Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;
5. Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph 4(b) from an employee or otherwise receiving actual notice of such

conviction. Employers of convicted employees must provide notice, including position title, to every grant officer or other designee on whose grant activity the convicted employee was working, unless the Federal agency has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;

6. Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph 4(b), with respect to any employee who is so convicted -
 - (a) Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or
 - (b) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency;
7. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs 1, 2, 3, 4, 5 and 6.

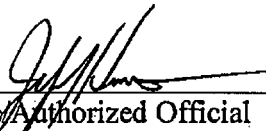
Anti-Lobbying -- To the best of the jurisdiction's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to, any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and
3. It will require that the language of paragraph (n) of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction -- The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with plan -- The housing activities to be undertaken with CDBG, HOME, ESG, and HOPWA funds are consistent with the strategic plan.

Section 3 -- it will comply with section 3 of the Housing and Urban Development Act of 1968, and implementing regulations at 24 CFR part 135.



Signature/Authorized Official
Jeff Haste, Chairman
Board of Dauphin County Commissioners

8/5/2020

Date

SPECIFIC CDBG CERTIFICATIONS

The Entitlement Community certifies that:

Citizen Participation -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

Community Development Plan -- Its consolidated housing and community development plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that provide decent housing, expand economic opportunities primarily for persons of low and moderate income. (See CFR 24 570.2 and CFR 24 part 570)

Following a Plan -- It is following a current consolidated plan (or Comprehensive Housing Affordability Strategy) that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

1. **Maximum Feasible Priority.** With respect to activities expected to be assisted with CDBG funds, it certifies that it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low- and moderate-income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include activities which the grantee certifies are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available);
2. **Overall Benefit.** The aggregate use of CDBG funds including section 108 guaranteed loans during program year 2018-2019, (a period specified by the grantee consisting of one, two, or three specific consecutive program years), shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period;
3. **Special Assessments.** It will not attempt to recover any capital costs of public improvements assisted with CDBG funds including Section 108 loan guaranteed funds by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

The jurisdiction will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108, unless CDBG funds are used to pay the proportion of fee or assessment attributable to the, capital costs of public improvements financed from other revenue sources. In this case, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds. Also, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

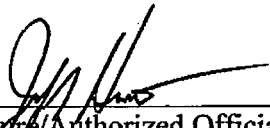
Excessive Force -- It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction;

Compliance with Anti-discrimination laws -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 USC 2000d), the Fair Housing Act (42 USC 3601-3619), and implementing regulations.

Lead-Based Paint -- Its notification, inspection, testing and abatement procedures concerning lead-based paint will comply with the requirements of 24 CFR 570.608;

Compliance with Laws -- it will comply with applicable laws.



Signature/Authorized Official
Jeff WASTE, Chairman
Board of Dauphin County Commissioners

8/5/2020

Date

SPECIFIC HOME CERTIFICATIONS

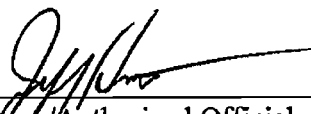
The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If the participating jurisdiction intends to provide tenant--based rental assistance:

The use of HOME funds for tenant-based rental assistance is an essential element of the participating jurisdiction's consolidated plan for expanding the supply, affordability, and availability of decent, safe, sanitary, and affordable housing.

Eligible Activities and Costs -- it is using and will use HOME funds for eligible activities and costs, as described in 24 CFR 92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in 92.214.

Appropriate Financial Assistance -- before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing.



Signature/Authorized Official
Jeff Haste, Chairman
Board of Dauphin County Commissioners

8/5/2020

Date

APPENDIX TO CERTIFICATIONS

INSTRUCTIONS CONCERNING LOBBYING AND DRUG-FREE WORKPLACE REQUIREMENTS

A. Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

B. Drug-Free Workplace Certification

1. By signing and/or submitting this application or grant agreement, the grantee is providing the certification.
2. The certification is a material representation of fact upon which reliance is placed when the agency awards the grant. If it is later determined that the grantee knowingly rendered a false certification, or otherwise violates the requirements of the Drug-Free Workplace Act, HUD, in addition to any other remedies available to the Federal Government, may take action authorized under the Drug-Free Workplace Act.
3. Workplaces under grants, for grantees other than individuals, need not be identified on the certification. If known, they may be identified in the grant application. If the grantee does not identify the workplaces at the time of application, or upon award, if there is no application, the grantee must keep the identity of the workplace(s) on file in its office and make the information available for Federal inspection. Failure to identify all known workplaces constitutes a violation of the grantee's drug-free workplace requirements.
4. Workplace identifications must include the actual address of buildings (or parts of buildings) or other sites where work under the grant takes place. Categorical descriptions may be used (e.g., all vehicles of a mass.-transit authority or State highway department while in operation, State employees in each local unemployment office, and performers in concert halls or radio stations).
5. If the workplace identified to the agency changes during the performance of the grant, the grantee shall inform the agency of the change(s), if it previously identified the workplaces in question (see paragraph three).

6. The grantee may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant:

Place of Performance (Street address, city, county, state, zip code)

**Dauphin County Office of Community and Economic Development
112 Market Street, 7th, Floor
Harrisburg, PA 17101**

Check if there are workplaces on file that are not identified here.

The certification with regard to the drug-free workplace required by 24 CFR part 24, subpart F.

7. Definitions of terms in the Nonprocurement Suspension and Debarment common rule and Drug-Free Workplace common rule apply to this certification. Grantees' attention is called, in particular, to the following definitions from these rules:

"Controlled substance" means a controlled substance in Schedules I through V of the Controlled Substances Act (21 U.S.C. 812) and as further defined by regulation (21 CFR 1308.11 through 1308.15);

"Conviction" means a finding of guilt (including a plea of nolo contendere) or imposition of sentence, or both, by any judicial body charged with the responsibility to determine violations of the Federal or State criminal drug statutes;

"Criminal drug statute" means a Federal or non-Federal criminal statute involving the manufacture, distribution, dispensing, use, or possession of any controlled substance;

"Employee" means the employee of a grantee directly engaged in the performance of work under a grant, including: (i) All "direct charge" employees; (ii) all "indirect charge" employees unless their impact or involvement is insignificant to the performance of the grant; and (iii) temporary personnel and consultants who are directly engaged in the performance of work under the grant and who are on the grantee's payroll. This definition does not include workers not on the payroll of the grantee (e.g., volunteers, even if used to meet a matching requirement; consultants or independent contractors not on the grantee's payroll; or employees of subrecipients or subcontractors in covered workplaces).

**The County of Dauphin
Pennsylvania**



Amended Action Plan 2020

**FOR
COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM
AND
HOME INVESTMENT PARTNERSHIP PROGRAM**

**SUBMITTED TO:
U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT**

August 14, 2020

**Annual Action Plan
2020**

1

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

Dauphin County, located in the Commonwealth of Pennsylvania is recognized by the U.S. Department of Housing and Urban Development as an entitlement community. Dauphin County originally received this designation in 2001, making Community Development Block Grant (CDBG), HOME Investment Partnership Program (HOME) and Emergency Solutions Grants (ESG) funds available to the County. The Dauphin County Office of Community and Economic Development, through its Economic Development Corporation, administers only the CDBG and HOME programs, and not the ESG program.

As required under Federal regulations for the utilization of CDBG and HOME funds, Dauphin County must prepare a 5-Year Consolidated Plan (CP) on a rotating 5-year schedule along with an Annual Action Plan. The current Dauphin County CP runs from 2017-2021. The County is further required to submit the 2020 Annual Action Plan which outlines planned activities in Action Plan Year 2020 being taken to meet the goals and objectives outlined in the Consolidated Plan. The Annual Action Plan sets forth the specific projects and activities that will be undertaken in any given year in meeting the identified needs and goals.

The U.S. Department of Housing and Urban Development (HUD) upon Congressional approval, allocates each year, housing and community development grants to Dauphin County entitlement grant programs. The entitlement programs Dauphin County administers include the Community Development Block Grant (CDBG) Program and HOME Investment Partnership Program (HOME). These two programs are administered by the Dauphin County Department of Community and Economic Development's Economic Development Corporation (EDC) under the direction of the Dauphin County Commissioners.

As will be outlined in more detail, the planned CDBG and HOME activities for 2020 build upon previous investments in affordable housing, infrastructure and public services while also catalyzing new initiatives that further each program's objectives.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Dauphin County will continue to follow previously implemented performance measurements prescribed by the U.S. Department of Housing and Urban Development. All activities funded in Fiscal Year 2020 will address one of these primary objectives:

- Create suitable living environments
- Provide decent affordable housing
- Create economic opportunity

In addition, all funded activities will achieve one of the three following outcomes:

- Improve availability/accessibility
- Improve affordability
- Improve sustainability

The activities and programs included in the 2020 Action Plan are consistent with the goals and objectives outlined in Dauphin County's 2017-2021 Consolidated Plan. CDBG and HOME funds will be directed toward accomplishing the following:

- To provide decent affordable housing
- To upgrade public infrastructure
- To assist in the provision of public services
- To assist first-time homebuyers and advance affordable housing.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Dauphin County has continued to take proactive steps to address housing and community development needs across the County. The County has utilized its HUD funding to continue to foster and maintain affordable housing by investing CDBG dollars in the construction of new affordable housing units, as well as in financial/credit counseling for LMI individuals seeking to purchase a home. The County has also invested HOME dollars in the First-Time Homebuyers Downpayment Assistance Program and the Home Rehabilitation Program. However, there are areas in which Dauphin County can improve in expanding and promoting affordable housing. Namely, Dauphin County's Northern End (the rural municipalities north of Harrisburg) has been underserved by the number of available affordable housing

units. For this reason, we are investing nearly \$200,000 in 2020 CDBG/HOME dollars in the Halifax Township Town Home Project, which will result in new affordable housing units in the Northern End.

In a similar vein, we believe more attention can be paid to Northern End municipalities regarding expanding/improving infrastructure in more rural LMI communities. To address this, we are planning to invest CDBG dollars in the Millersburg Storm Sewer Evaluation Project, Elizabethville Vine Street Water Line Replacement Project, Williamstown Borough Water Treatment Facility Improvements, and Lykens Borough Wiconisco Creek Sewer Interceptor Improvement Project. These projects improve our performance related to serving infrastructure needs in the more rural, northern end municipalities.

In evaluating past performance, we also looked at previous CDBG projects that are currently incomplete. For this reason, we have allocated CDBG funds to finishing the curbing and paving for the Frank S. Brown Boulevard Town Home Project. This investment will complete the final Phase I work for the project.

Dauphin County intends to increase its diligence in regard to ensuring funds are being provided to communities whose regulatory activity including zoning and ordinance provisions align with values and objectives of HUD.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

As part of the County's ongoing efforts to notify and engage the public in the annual planning process the County held two publically advertised outreach meetings. One meeting was held on March 2nd, 2020 and the other was held as a virtual meeting due to COVID-19 on April 9th. The March 2nd meeting was held at the Dauphin County office of the Department of Community and Economic Development located at 112 Market Street, 7th Floor, Harrisburg, PA at 9:00 a.m. The virtual meeting was held via teleconference at 9:00AM as well.

Public meetings were advertised in a paper of local circulation (The Patriot News and PENNLIVE) and were also posted on the Dauphin County website. The meetings invited the public to participate in the annual development process and to receive any feedback or answer any questions from the public. Due to COVID-19, the Public was also offered a five (5) day review period after the Action Plan was drafted to review the submit written comment on the plan prior to submission to HUD. This period took place between August 3rd and August 7th and was publically advertised in the Patriot News. Drafts of the plan were made available at the Dauphin County Office of Community and Economic Development and the Northern Dauphin County Human Services as well as on the county website.

Stakeholder consultation meetings were arranged via direct outreach to the County's list of various social services providers and affordable housing stakeholders. Outreach consisted of written outreach, e-mail outreach, and direct telephone outreach. Due to COVID-19, stakeholder meeting were forced to

be held virtually via the ZANG meeting platform on March 30th and April 6th at noon. Both meetings were attended by a broad range of stakeholders and proved to be very productive.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Despite broad public advertisement, there were no public comments received.

6. Summary of comments or views not accepted and the reasons for not accepting them

Not applicable

7. Summary

The County has great disappointment in the lack of public citizen participation. A discussion will be had to talk about different, and more effective ways of notifying the public of our meetings including social media, online advertising, and more direct forms of public outreach.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	DAUPHIN COUNTY	Department of Community and Economic Development
HOME Administrator	DAUPHIN COUNTY	Department of Community and Economic Development

Table 1 -- Responsible Agencies

Narrative (optional)

Dauphin County manages and implements its own projects funded by HUD through a three member commission. The Commissioners of Dauphin County have empowered the Dauphin County Department of Community and Economic Development (DCDCED) to be the primary agency responsible for the planning, management, and implementation of all HUD funding the County receives. The DCDCED is the lead agency which manages the County's HUD entitlement programs including both CDBG and HOME funds. DCDCED has managed the County's HUD programs and funds since the County was designated an entitlement community in 2001 and is the primary department responsible for community and economic development and initiatives across the County. In addition, DCDCED works in coordination with the Housing Authority of the County of Dauphin to promote safe and available housing while attempting to address a variety of housing needs within the County.

As the local unit of government, Dauphin County is empowered to apply for and administer certain types of grants. Support from Dauphin County, expressed as a certification of consistency with the CP, may be all that is required for some activities. Other activities will involve the more direct participation of Dauphin County for funding, acquisition of land or buildings, or in convening meetings of various agencies to resolve differences or develop strategies on how to seize opportunities.

Consolidated Plan Public Contact Information

George Connor, Executive Director

Dauphin County Department of Community and Economic Development

112 Market Street, 7th Floor

Harrisburg, PA 17101

Phone: (717) 780-6250

gconnor@dauphinc.org

AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

Action Plan Year 2020 consultations proved to be more difficult to execute due to the disruption caused by COVID-19. The County reached out to approximately 40 separate stakeholders for input. However, due to social distancing, we were required to cancel or modify three separate planned stakeholder meetings. The March 23rd meeting was cancelled while the March 30th and April 6th meetings were converted to online formats. These changes led to a marked drop in stakeholder participants who originally planned to be at the in person meetings. Nevertheless, Dauphin County successfully solicited stakeholder input via two online meetings and individual online and phone contacts.

In recent years, Dauphin County has also interviewed a variety of housing and human service providers as part of both the County's Assessment of Fair Housing and the Consolidated Plan development processes. Consultation included a wide variety of entities and individuals including; County department personnel, public service providers, transit providers, municipal representatives and the public. Consultation with agencies and entities took place via phone interviews, one-on-one meetings, facilitated group meetings and surveys. The County tried to reach out to as many stakeholders, service providers and entities of interest as possible but the level of response by some groups was not as robust as the County had hoped. Stakeholders such as major employers were not particularly responsive to communication attempts while others were not as accessible for information, therefore, information provided through email or surveys had to suffice.

Consultation with county agencies and partners was highly productive, however, as it was one of the primary sources for the identification of housing and community development issues across the County. Much of this efficiency occurs since many County staff and committee members work or maintain responsibilities in multiple departments or agencies within the County. Many County staff members sit on multiple committees regarding housing, homelessness, redevelopment and mental health. This allows individuals to have access to staff members of other county agencies and departments and allows for the free flow of information in a timely manner. By being members of several committees, County personnel are introduced and have access to a variety of service providers and resources which are accessible through these committees. Often interviews meant communicating with one person who had substantial institutional knowledge and familiarity with multiple County agencies or departments. This also allows for a high level of transparency since many of the County departments shared staff who also worked with or for other housing or public service providers in the County.

Ironically, communication and coordination appeared to be both a strength and a shortfall depending on the service area solicited. Fields such as homelessness, mental health and housing had a high level of staff access, redundancy, communication and coordination. Information provided through the consultation process did indicate that there are some specific areas where communication and

coordination are significantly lacking or don't exist, such as through project and program development. Specific departments performing specific functions have maintained a status quo regarding communication and coordination with other departments or entities, where in other areas a shift of responsibilities or a functional or regulatory need to coordinate has forced or made an advantageous increase in communication and coordination. Consultation with such a wide variety of entities allowed for these shortcomings to be brought to light and addressed in this plan.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

Dauphin County and its agencies have worked diligently at maintaining an effective and efficient method of communication and coordination between housing, health and human services. This has included communication between county departments such as the Department of Community and Economic Development and the Housing Authority of Dauphin County. One of the goals established in the AFH plan included the development of a best practices inventory for public outreach and community participation regarding affordable and/or multifamily housing development. In addition the Department of Community and Economic Development will work in coordination with the Housing Authority to contract with a HUD certified organization to conduct fair housing training for HACD and county staff.

The county consulted a variety of groups and agencies during the course of the Consolidated Plan in coordination with the Assessment of Fair Housing. The agencies consulted included:

- Dauphin County Department of Community and Economic Development
- Housing Authority of the County of Dauphin
- Resident Advisory Board of the Dauphin County Housing Authority
- Tri-County Regional Planning
- Capital Area Transit
- Tri-County Housing Development Corporation
- Greater Harrisburg Healthy Start
- The Salvation Army
- Hamilton Health Center
- Harrisburg Area YMCA
- Northern Dauphin County YMCA
- Capital Area Coalition on Homelessness
- Area Agency on Aging
- Children and Youth Services
- Drug and Alcohol Services
- Northern Dauphin Human Services Center
- Mental Health/Intellectual Disabilities Program

Specific county agencies have taken it upon themselves to function in such a coordinated manner. While there are departments within the County, or even the commissioners themselves, who assist in bringing the necessary parties together for specific objectives, much of this already takes place on behalf of the departments providing services. By having department staff members, such as those in Mental Health/Intellectual Disability (MH/ID), also being participating members of the local COC lead agency for the County (Capital Area Coalition on Homelessness), actions and efforts are easily and clearly communicated across departments. This also means that issues or opportunities identified by one department, can be quickly dispersed to service providers who work with other County agencies.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The lead COC agency functioning within Dauphin County is the Capital Area Coalition on Homelessness (CACH). While the City of Harrisburg also utilizes the same COC service as the County, CACH functions in a manner to coordinate specific efforts and activates with the County. The COC maintains a ten-year plan to end homelessness, entitled Home Run, which it revises every 5 years and updates as needed during the 5-year revision cycle. This plan provides ongoing updates as to the coordination and communication efforts between the COC and County departments. As described in the plan "the County has a full array of services to support individuals and families experiencing homelessness. While there may be an appropriate range of services, the availability of services to meet expressed need is often inadequate." The COC has a variety of coordinated initiatives it conducts along with County entities. These items include;

- Provision of emergency shelters
- Coordination between the County HA and the COC in the utilization of HMIS to identify persons who are truly homeless for prioritization within the County's HA services.
- Provision of transitional and permanent housing services.
- Coordination with faith based groups to provide assistance to homeless individuals and families.
- Provisions of homeless prevention services such as rental assistance, utility assistance, job training and substance abuse assistance.
- Coordination with Dauphin County Redevelopment Authority on the development of LIHTC projects to include housing for homeless or those at risk of homelessness. The Director of DCDCED also sits on the Housing Authority Board which provides him with direct access to Housing Authority activities and efforts as well as those with partnering agencies such as the COC. This not only allows for open communication but greatly assists in coordination efforts as resources and activities are shared and discussed as part of agency meetings.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate

outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

Dauphin County does not directly receive ESG funds. The local COC receive ESG funds through an allocation by the State of Pennsylvania which is managed by the State's Department of Community and Economic Development. Dauphin County does not have any role in the allocation or management of ESG funds for the COC.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Housing Authority of the County of Dauphin
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Dauphin County Housing Authority Executive Director and Deputy Executive Director participated in the March 30th virtual meeting. The Executive Director was also interviewed via email. Anticipated outcomes include: greater coordination with non-housing entities, further work on AH training and changing attitudes towards AH. Also discussed were placing affordable housing in higher opportunity areas like Derry Township, Hanover Township, and Susquehanna Township and increasing affordable housing capacity. This year, the Authority had 1,000 applicants for 3 units in Northern Dauphin County and is forced to hold a lottery for allocating housing. Areas for improved coordination include greater partnerships with more affluent municipalities to advance affordable housing in higher opportunity areas and with transportation to link LMI residents with access to opportunity.
2	Agency/Group/Organization	HABITAT FOR HUMANITY OF HARRISBURG
	Agency/Group/Organization Type	Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The Executive Director of Habitat for Humanity took part in the March 30th virtual stakeholder meeting. Anticipated outcomes include greater activity in Northern Dauphin County. Habitat for Humanity noted that they are receiving more inquiries from Northern end residents and still operate primarily in the Harrisburg metro area. An outcome from this need is performing a home rehabilitation project in Millersburg Borough. Habitat for Humanity received the contact list from the meeting and is expected to coordinate with Dauphin County EDC and the Dauphin County Housing Authority. The virtual meeting included the Regional Coordinate for PA-DCED who, subsequently, contacted Habitat for Humanity regarding a Neighborhood Assistance Grant that may help support expanded services.</p>
3	<p>Agency/Group/Organization</p>	<p>TRI-COUNTY HDC/CAC</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs</p>

<p>Briefly describe how the Agency/Group/Organization was consulted: What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Tri-County Housing Development Corporation took part in the March 30th virtual CDBG/HOME Stakeholder Meeting. Current projects of Tri-County HDC include multiple projects within the Harrisburg City Limits (Mt. Pleasant Homes, Swatara Street, Mulder Square) and the Frank S. Brown Boulevard Town Home Project in Steelton Borough (12 affordable owner-occupied townhouses). Current needs articulated by TCHDC included the lack of affordable housing units in Northern Dauphin County--echoing the feedback from the Housing Authority and Habitat for Humanity. An anticipated outcome of this feedback is allocating 2020 CDBG funds to the Halifax Township Town Home Project. Another need voices was the current community opposition to affordable housing. Dauphin County plans to consult with Tri-County HDC, the Dauphin County Housing Authority, and the Tri-County Regional Planning Commission to develop strategies to educate the public on affordable housing and change the stigma surrounding affordable housing. One strategy already being implemented is referring to affordable housing as "attainable" housing. Further, the County will utilize Tri-County Regional Planning Commission's recent study on affordable housing needs in Dauphin County to assist in planning affordable housing projects in high-need areas. Current partnerships which are areas for improvement between TCHDC and other entities includes: Dauphin County Housing Authority, Pennsylvania Housing Finance Agency, and Habitat for Humanity.</p>
<p>4 Agency/Group/Organization</p>	<p>Tri County Community Action Commission</p>
<p>Agency/Group/Organization Type</p>	<p>Services - Housing Services-Education Services-Employment Service-Fair Housing</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Anti-poverty Strategy Broad range of community service needs.</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Tri-County Community Action Commission participated in the March 30th virtual CDBG/HOME stakeholder meeting. The meeting consultation focused on TCCAC's efforts in affordable housing. Their representative, Ray Spencer, is a certified HUD Housing Counselor who works closely with the Housing Authority of Dauphin County and Tri-County HDC, Ltd. Tenants of the properties through the Housing Authority are required to participate in some aspects of housing counseling and they also handle foreclosure activities. Current needs include strengthening supports for LMI individuals enrolled in housing and credit counseling programs to ensure they complete the programs and help individuals restore their credit, learn budgeting, and get on solid financial footing to become a sustainable homeowner. Again, there are unmet needs in Northern Dauphin County. Outcome include allocating 2020 CDBG funds to support Tri-County Community Action Commissions credit repair and housing counseling services.</p>
5	<p>Agency/Group/Organization</p>	<p>Shalom House</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Victims of Domestic Violence</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Homeless Special Needs</p>

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Shalom House participated in the March 30th virtual CDBG/HOME Stakeholder Meeting. At the meeting, Shalom House noted partnerships with occupational therapists, mental health organizations, and local colleges and universities. The Shalom House representative, Denise Britton, pointed out that in a lot of instances, mental health issues are recognized by occupational therapists and noted a current need is improved resources for mental health assessments of victims of domestic violence. An additional need is more transitional housing units for victims of domestic violence fleeing homes. Shalom House recently acquired the Unitarian Church at 1508 Market Street in Harrisburg City to expand capacity. They further operate Shalom Properties and Shalom Services. Their highest demand and area of most need is in the City of Harrisburg and the low-income neighborhood, Allison Hill. Areas of improved coordination include stronger integration of the county Mental Health Agency to provide mental health assessments and integration with the Housing Authority to assist placing domestic violence victims in affordable housing units or obtaining Section 8 vouchers for victims of domestic violence. Shalom House was also connected to all stakeholders at the March 30th meeting and received followup sharing contacts and encouraging greater coordination. Shalom House was also connected to the Pennsylvania Department of Community and Economic Development to explore support through the state's Neighborhood Assistance Program.</p>
<p>6 Agency/Group/Organization</p>	<p>Pine Street</p>
<p>Agency/Group/Organization Type</p>	<p>Services-homeless</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Pine Street is a non-profit organization affiliated with the Pine Street Presbyterian Church that runs the Downtown Daily Bread homeless shelter and soup kitchen. Pine Street participated in the March 30th virtual CDBG/HOME Stakeholder meeting. The DDB Shelter is currently open 7 days per week from 7AM to 3PM. During the spring, summer, and fall, the shelter serves 60 to 90 people daily. In the winter it has the capacity to house 40 people and only takes male homeless individuals. DDB is currently seeing a growth in chronically homeless people in Harrisburg City and noted a need for more transitional and permanent housing for the homeless. Many homeless individuals call Pine Street/DDB their "home" and even receive mail at the shelter. Pine Street/DDB noted strong with: UPMC, Salvation Army, Dauphin County Drug and Alcohol Services Agency, Christian Churches United, and other area human services agencies. They strive to bring services and resources to the shelter including regularly bringing in caseworkers to sign clients up for SNAP benefits and health care. Pine Street/DDB's most pressing need is access to operating funds which is a standing issue every year. Pine Street/DDB seems to already have strong coordination with area non-profits and governmental agencies. However, a desired outcome would be to assist in bringing additional operating funds to the organization through direct CDBG grant funding or capacity building.</p>
7	<p>Agency/Group/Organization</p>	<p>Northern Dauphin Human Services Center</p>
	<p>Agency/Group/Organization Type</p>	<p>Other government - County</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Homeless Special Needs</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Northern Dauphin Human Services Center participated in the March 30th virtual CDBG/HOME Stakeholder meeting. The county agency houses 14 agencies under one roof (10 county agencies, 4 non-county agencies) and offers a broad menu of social services and programs. The most pressing needs relate to the fact that Northern Dauphin County is underdeveloped and underresourced. For example, Northern Dauphin County has one employee managing the entire array of services. Articulated needs include lack of public transportation in Northern Dauphin County, a growing homeless problem coupled with the lack of a homeless shelter, and the need for a recovery house. There is also a need for a career center to train and connect residents to job opportunities. Existing partnerships include: Northern Dauphin Health Initiative, Hamilton Health Center, Northern Dauphin Transportation Services, the Salvation Army, and Valley Light House. An area for improved coordination is connecting Northern Dauphin County Human Services to southern end organizations, many of which voiced a desire to expand programming Northern Dauphin County.</p>
8	<p>Agency/Group/Organization</p>	<p>American Red Cross Lebanon County</p>
	<p>Agency/Group/Organization Type</p>	<p>Community Resources in Response to Emergencies</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Community Resources in Response to Emergencies</p>

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The American Red Cross participated in the March 30th virtual CDBG/HOME Stakeholder Meeting. Ms. Laura Hughes was the representative. Key programs provided by the American Red Cross includes their disaster response program Prepare, Respond, Recover. This includes direct client assistance like cash assistance for a short period of time, shelter for displaced individuals, and other emergency preparedness and response items. Current needs of the Red Cross are increasing direct access to clients. This can be done through connecting Housing Authority residents to the Red Cross via their existing relationship, which is strong. The Red Cross is also implementing the Sound the Alarm program which inspects and/or installs smoke detectors in LMI individuals homes. This, again, could be an area of improved coordination with the Housing Authority i.e. connecting the Red Cross to Section 8 voucher holders. Geographic areas of need are Williamstown and Steelton. Expected outcomes are connecting the Red Cross to the Housing Authority to provide direct access to clients and implement the smoke detector program.</p>
<p>9 Agency/Group/Organization</p>	<p>The Program</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Children Services-Education Services-Employment Service-Fair Housing</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Public Housing Needs Non-Homeless Special Needs Economic Development Anti-poverty Strategy</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The Program is a re-entry program that provides a multitude of programs to recently incarcerated individuals and their families. CEO Alice Anne Frost participated in the March 30th virtual CDBG/HOME Stakeholder Meeting. Current service levels of the Program include programs in family reunification, housing assistance, mentoring, literacy classes, and workforce reentry, with the goal of helping recently released individuals transition back to society. The Program noted that a large population of participants is increasingly coming from Northern Dauphin County and a clearly exists in Northern Dauphin County. Pressing needs are affordable housing and transitional housing for participants. The need for housing is "all over the county." Similarly, need for properly training participants and placing them in workforce vacancies exists all over the County. One anticipated outcome is investing 2020 CDBG funds in the Center for Employment Opportunities workforce reentry program. An area for improved coordination is between the Program and Dauphin County Housing Authority for Housing and CEO, Career-Link, and the PREP/ENGAGE Programs.</p>
10	<p>Agency/Group/Organization</p>	<p>Salvation Army</p>
	<p>Agency/Group/Organization Type</p>	<p>Services - Housing Services-Children Services-Education Services-Employment Substance Abuse Services</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Public Housing Needs Non-Homeless Special Needs Economic Development</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The Salvation Army participated in the April 6th virtual CDBG/HOME Stakeholder meeting. They provide a comprehensive spectrum of services and programs including workforce development, transportation, youth educational services, etc. They are currently overwhelmingly focused on COVID-19 response providing 80,000 meals to LMI families compared to the typical 4,000 meals this time of year. 61 percent of those getting COVID-related food are new households. Current needs are: Steelton-Highspire School District students are underserved, expanding youth programs to get to family members, a shortage in affordable housing for clients, broadening the utility assistance program, access to transportation to opportunity areas, and expanding services to seniors. There is also a large demand for usage of their new building by outside groups. An expected outcome is investing 2020 CDBG fund in the Steelton-Highspire Roller Enrichment Academy. Future outcomes include targeting further CDBG investments in other, non-youth, Salvation Army Programs articulated in their needs assessment.</p>
1.1	<p>Agency/Group/Organization</p>	<p>Dauphin County Human Services</p>
	<p>Agency/Group/Organization Type</p>	<p>Other government - County</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Anti-poverty Strategy Comprehensive Human Services</p>

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The Dauphin County Human Services Agency participated in the April 6th virtual CDBG/HOME Stakeholder meeting. The agency provides Dauphin County residents with comprehensive human services and/or connects them to the appropriate agency. It is also closely partnered with the Dauphin County CoC. The major need articulated was the lack of resources in Northern Dauphin County with the agency stating that this area is under-resourced with a lack of affordable housing and related supports while having a large low-income population. For example, there are 1,215 unduplicated clients for the Northern Dauphin County food pantry. There is also a skeptical/insular attitude among residents in Northern Dauphin County who are suspicious of outsiders and pride themselves on "self-sufficiency." They are also geographically isolated from the more populous and resourced Southern Dauphin County with a lack of sufficient public transportation to connect communities to areas of opportunity. This creates an opportunity for greater education/outreach targeted to Northern Dauphin County and more targeted resources to increase resources. Participants in the meeting showed a strong interest in connecting with Northern Dauphin County and contacts were shared. Aside from this, an anticipated outcome is investment of 2020 CDBG funds in the Halifax Affordable Town Home Project and future followup regarding education and outreach to Northern Dauphin County residents that can benefit from social services.</p>
<p>12 Agency/Group/Organization</p>	<p>Tri-County Regional Planning Commission</p>
<p>Agency/Group/Organization Type</p>	<p>Regional organization Planning organization</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Municipal/Regional Planning</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>TCRPC participated in the April 6th virtual CDBG/HOME Stakeholder meeting. Staff representatives noted a number of current needs including the need for more affordable housing units--specifically in Northern Dauphin County, lack of public transportation to meet needs in Northern Dauphin County, and continued work on updating municipal zoning to promote affordable housing or end outdated deterrents within zoning ordinances. The TCRPC has an existing work group of some municipalities and non-profit entities that meets 2 to 3 times per year. An anticipated outcome is having the County and Housing Authority more involved in the work group as well as improving coordination between TCRPC and Northern Dauphin County municipalities.</p>
13	<p>Agency/Group/Organization</p>	<p>Dauphin County Department of Community and Economic Development</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing Other government - County</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs HOPWA Strategy Market Analysis Economic Development</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The DCDCED was consulted on a regular basis, and staff of the Dauphin County EDC are also staff of the DCDCED, including the director. The Department notes board needs in the area of increasing affordable housing units, focusing resources on the Northern End, improving access to infrastructure in the Northern End, continuing to support entities that provide human services and supports to LMI communities, and attracting additional economic opportunity centers to Dauphin County. Anticipated outcomes are investing 2020 CDBG funds in projects consistent with these needs, as well as the needs articulated by other stakeholders, improving coordination with stakeholders on a regular basis, and improving our efforts in partnering with the TCRPC work group to improve municipal zoning related to affordable housing.</p>
14	<p>Agency/Group/Organization</p>	<p>Capital Area Transit</p>
	<p>Agency/Group/Organization Type</p>	<p>Regional organization Public Transportation Provider</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Public Transportation</p>

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Due to COVID-19 related social distancing, CAT was consulted via email questionnaire completed by Deron Jordan, Transit Planner. According to Mr. Jordan, the most pressing needs of public transit in Dauphin County are dealing with the spatial mismatch of having citizens residing in one area of the region while moderate to high-income jobs are located elsewhere. CAT serves a lot of Harrisburg City residents who commute to Cumberland County to work in warehouse districts, while they also have individuals who work for the State that live as far away as Elizabethville and Middletown. CAT, like many other agencies, struggles with having enough funding to operate a sufficient level of service to its customers. CAT does not currently operate any routes on Sunday and feels having a full 7-day weekly schedule in itself would be of great use to the residents of Dauphin County. From initial calculations, CAT could theoretically operate up to (4) routes, every 2 hours, from 8am to 6pm (Routes 1,12 and 3,8) on Sundays for approximately \$212,000. This would, however, not include any additional admin/utility costs related to opening the CAT Main Office an additional day in the week. CAT noted that they have adequate resources in the technology field and have been able to secure new technological equipment and software recently which is helping better serve riders as well as speed up internal tasks such as the planning and scheduling of routes. CAT also sees Northern Dauphin County as a critical hot spot where need is currently not met. There is a stretch of urbanized/semi-urbanized areas in Upper Dauphin (running east-west from Millersburg to Tower City, perhaps as far south as Halifax) that may benefit from some sort of regular fixed-route service. CAT advocates for something right-sized to the population density, like a semi-weekly service that runs residents to the grocery store, shopping centers, and resource centers. In addition, collaborating with the Schuylkill fixed route system, STS, to connect to such a Upper Dauphin transit route may be of use to the residents of both areas. CAT further noted that regional partnerships could be strengthened with Lebanon and York transit services to provide greater access to other counties in times other than</p>
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	<p>rush hour. Agencies such as the Salvation Army, United Way and local job resource centers can be pivotal in helping to get the word out about transit options available in the region, assisting recipients with the purchase of bus passes and working with employers to help them find workers and then working with CAT to ensure there is adequate service in the corridor to facilitate prospective workers commuting to employment centers via transit. Immediate preferred uses of future CDBG funds included: better connecting South Harrisburg residents to resources such as the Hamilton Health Center and HACC, implementing pilot Sunday service in Harrisburg, or exploring Upper Dauphin County pilot fixed-route service. Expected outcomes are continuing regular dialogue with CAT to strategically invest future CDBG dollars in Northern Dauphin County transportation services and improve partnerships with Capital Region Career Link, the Salvation Army, and other noted area of partnership opportunity.</p>
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Identify any Agency Types not consulted and provide rationale for not consulting

Dauphin County reached out to all agency types when soliciting participation in the stakeholder meetings. Agency types not consulted occurred mainly due to the limitations and disruptions caused by COVID-19. There does seem to be an opportunity to provide stronger consultation with social services organizations serving limited clientele like senior centers as well as stronger consultation with the Capital Area Coalition on Homelessness. The rationale for not consulting these were simply due to the disruption caused by COVID-19. It is our intent to grow our outreach to include these entities.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Capital Area Coalition on Homelessness	The goals in the 2020 Annual Action Plan help CASH achieve their goals by investing in projects and organizations that prevent homelessness. For example, the 2020 AP invests in affordable housing projects to promote home-ownership of LMI individuals, Community Action Commission credit and housing counseling and preservation program to help LMI individuals stay on sound financial ground and in homes, and re-employment programs for individuals reentering society to provide wages and a career path instead of homelessness.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

**1. Summary of citizen participation process/Efforts made to broaden citizen participation
Summarize citizen participation process and how it impacted goal-setting**

As part of the County's ongoing efforts to notify and engage the public in the Annual Action planning process, the County advertised two public outreach meetings (one in person meeting and one teleconference meeting) on the Dauphin County website and in the Patriot News--Dauphin County's largest newspaper of general circulation. The meetings were advertised for March 2nd, 2020 and April 9th, 2020. The in person meeting was held at 9:00 a.m. in the Dauphin County office of the Department of Community and Economic Development located at 112 Market Street, 7th Floor in Harrisburg, PA.

Due to the COVID-19 pandemic, Dauphin County changed the format of its second public hearing to the teleconference format. Under this format, participants were able to call a number and participate in an open forum on community needs related to CDBG/HOME. This method was chosen as the most suitable due to the fact that many LMI individuals do not have access to a computer but most have access to a telephone. A teleconference format also allowed participants to ask questions or give input and receive immediate response.

Unfortunately, despite ample advertising and a change to a more convenient teleconference format, the County is very discouraged with the non-existent public participation and plans to revisit the process in the hopes of having more public participation/feedback. This may include sending an online survey to a county listserv, hosting special events, or piggybacking on well-attended events that are already being held.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
1	Public Meeting	Non-targeted/broad community	No response/attendance.	None.	None.	NA

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,450,987	0	0	1,450,987	0	CDBG funds will be used for infrastructure and public facilities. A maximum of 15% of the grant award will be used for public service.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	621,954	0	0	621,954	0	HOME funds will be used for County-Wide (excluding the City of Harrisburg) housing rehabilitation for repairs to homes occupied by low-income persons. HOME funds will also be used for the First Time Homebuyers program to assist with down payments and closing cost assistance. A minimum of 15% will be awarded to Tri-County HDC, Ltd. for set aside funds. A maximum of 5% will be awarded to Tri-County, HDC, Ltd for CHDO administration.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Dauphin County has a variety of programs and initiatives that it utilizes for community and economic development projects. Projects can be funded through the County's tourism fund, local share municipal grant program and the infrastructure bank. Tourism projects generally do not qualify for CDBG funding. The County's local share funds have gone to a variety of projects, but the County has to be cautious regarding leveraging those funds with CDBG funds. Due to Davis-Bacon requirements, the CDBG funded projects can often cost more to complete. Due to the limited CDBG funding that the County receives, it has been difficult for the County to effectively leverage other funding sources with CDBG funding.

While the County's other funding sources have the flexibility to be leveraged with CDBG projects, HUD regulations do not let the opposite to occur thereby preventing CDBG from being able to assist in community and economic development projects that these other funding sources assist with. If the County were to leverage other funding sources for CDBG funded, LMI focused projects, they would have to disinvest in projects which may not primarily benefit LMI populations. This is a difficult proposition since many impactful and beneficial community and economic development projects occur in areas where the primary beneficiaries are not LMI qualified. The other issue stems from need. The poorest communities in the County have a high demand for projects, particularly infrastructure and community service projects. HUD funding is ideal for these projects and communities who regularly seek this funding from the County to address critical needs. This allows the County to free up other funding sources to invest in areas that may not meet HUD LMI requirements. The needs in these communities are typically fairly significant since they are some of the oldest, poorest and blighted communities. This is not to say that if a CDBG-eligible, substantial economic or community development project was identified, that the County would not invest additional funding sources to undertake the project. Unfortunately, an opportunity of this magnitude or significance has not presented itself to the County for such funding coordination.

The County's First Time Homebuyer Program is coordinated with substantial leveraging from Pennsylvania's Optional Affordable Housing Funding. These are funds obtained by the County through increased fees for the recording of deeds and mortgages. This is the primary funding source for the First Time Homebuyer Program. While the First Time Homebuyer Program funds projects throughout the County, the County's HOME funds can't be utilized for properties within the City of Harrisburg.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

N/A

Discussion

CDBG funding plays a crucial role in funding projects in Dauphin County for low to moderate income qualified populations. Dauphin County is cognizant of the compliance requirements which can become complicated when mixing a variety of funding sources. The County will continue to seek and pursue projects which can be accomplished through the leveraging of other funding sources and will continue to consider options to effectively leverage other funding sources in CDBG funded projects.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Increase Home Ownership	2017	2021	Affordable Housing		Access to Affordable Housing and Home Ownership		
2	Improve access to affordable housing	2017	2021	Affordable Housing		Access to Affordable Housing and Home Ownership Maintain Safe, Good Quality Housing Stock		
3	Improve both municipal and county infrastructure	2017	2021	Non-Housing Community Development		Improve and Maintain Critical Infrastructure		
4	Improve condition of the County's housing stock	2017	2021	Affordable Housing		Maintain Safe, Good Quality Housing Stock		
5	Support and expand public services	2017	2021	Non-Homeless Special Needs		Support and Expand Public Services		
6	Promote and support economic development	2017	2021	Non-Homeless Special Needs		Economic Development Activity		

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
7	AFH: Address Outdated Municipal Zoning Ordinances	2017	2021	Affordable Housing		Access to Affordable Housing and Home Ownership Improve and Maintain Critical Infrastructure		
8	AFH: Strengthen Fair Hsg. Outreach & Enforcement	2017	2021	Affordable Housing		Access to Affordable Housing and Home Ownership Maintain Safe, Good Quality Housing Stock		
9	AFH: Improve Utility of Public Amenities	2017	2021	Affordable Housing		Access to Affordable Housing and Home Ownership.		
10	AFH: Develo Strategy to Address Opposition to AH	2017	2021	Affordable Housing		Access to Affordable Housing and Home Ownership		

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Increase Home Ownership
	Goal Description	Provide direct downpayment assistance to qualified first time homebuyers thoroughout the County. In APY2020 this includes using CDBG dollars to support the Community Action Comission's Housing Counseling and Rehabilitation Program; provide first-time homebuyers assistance using HOME dollars; and invest both HOME and CDBG funds in the Halifax Townships Homeownership Project which will create six new, owner-occupied affordable homes.

2	Goal Name	Improve access to affordable housing
	Goal Description	Support the Housing Authority of Dauphin County to provide subsidized housing to qualified low-income families, seniors, and persons with disabilities. This includes investing HOME and CDBG funds in the Halifax Township Homeownership Project, providing operating funds to the County CHDO, Tri-County HDC Ltd., and supporting the First-Time Homebuyers Program. APY2020 plans also includes investments in a housing counseling and preservation program, and funds to finish Phase I of the Frank S. Brown Boulevard Town Home Project which creates six new affordable townhomes in Steelton Borough.
3	Goal Name	Improve both municipal and county infrastructure
	Goal Description	Support the rehabilitation and construction of sewer and water infrastructure that serves LMI neighborhoods; rehabilitation of community facilities that serve LMI/LMC populations to improve ADA accessibility; improve roadways in LMI communities to include improved ADA sidewalk accessibility.
4	Goal Name	Improve condition of the County's housing stock
	Goal Description	Address major repairs to LMI-owned dwellings through the HOME residential rehabilitation program.
5	Goal Name	Support and expand public services
	Goal Description	Provide funding through CDBG program to support public service needs and help maintain buildings where public services are housed. APY2020 includes rehabilitation to a community church in an LMI community, rehabilitation of the Mid-Penn Legal Services building, and investment in services included Communities in Schools job re-entry program; ARC of Dauphin County youth programs; Salvation Army after school program; and the CEO re-entry to employment program.
6	Goal Name	Promote and support economic development
	Goal Description	Reduce unemployment, achieve economic stability, and increase the standard of living for all citizens. This includes support of the CEO workforce re-entry program to ensure employment for a vulnerable LMI population.

7	Goal Name	AFH: Address Outdated Municipal Zoning Ordinances
	Goal Description	Due to staff turnover and the medium priority this was given in the AFH study, no dollars have been allocated for APY2020 for this initiative. However, through stakeholder meetings and follow up, we plan to pursue this goal in coordination with Tri-County Regional Planning Commission in 2021.
8	Goal Name	AFH: Strengthen Fair Hsg. Outreach & Enforcement
	Goal Description	The contributing factors, as indicated in the Assessment of Fair Housing, are lack of resources for fair housing agencies and organizations, lack of private investments in specific neighborhoods, and lack of regional cooperation. The Housing Authority of Dauphin County and Dauphin County Office of Community and Economic Development will work together to train County and HADC staff in fair housing practices. In addition, staff will be trained to interact with the public in techniques to communicate with those with language and/or cultural barriers.
9	Goal Name	AFH: Improve Utility of Public Amenities
	Goal Description	Contributing factors for this goal area are the availability, type, frequency, and reliability of public transportation, location of employers, and access to transportation for persons with disabilities. Milestones have been set up, but could take anywhere from one to five years to provide technical assistance to municipalities, identify key community assets and major employers, which are currently underserved by transit service. Capital Area Transit and Tri-County Regional Planning Commission will perform a study to determine and possibly adjust transit routes and schedules to provide improved access to underserved locations within the County. Within three to five years, the County will work with key businesses in the region that employ a large number of low-income individuals to attempt to establish improved transportation for these individuals through private transportation solutions, subsidized fares, and other means. It is difficult at this time, until plans and studies have been completed, to determine a goal outcome indicator or to budget funds.

10	Goal Name	AFH: Develop Strategy to Address Opposition to AH
	Goal Description	<p>This goal involves increasing the level of fair housing knowledge and understanding amongst housing providers and advocates, real estate professionals, elected officials, and the general public. Contributing factors are community opposition to AFH, private discrimination, lack of education for local elected officials, and lack of private investments in specific LMI neighborhoods. Over a three year timespan, between Dauphin County and the Housing Authority of Dauphin County, it is recommended that the county website be updated to include fair housing information and resources to report suspected discrimination. It is also the County's intent to partner with local organizations such as lending institutions, attorneys, and a multitude of other professionals to distribute informational materials and host a fair housing community forum annually.</p> <p>It is the goal that within three years an inventory will be developed and made publicly available of the best practices for outreach and community participation.</p> <p>At this time, it is difficult to determine a budget and establish a goal outcome indicator.</p>

Projects

AP-35 Projects – 91.220(d)

Introduction

Dauphin County is required to submit an Annual Action Plan to implement the Consolidated Plan. This is the 4th year action plan for Consolidated Plan 2017-2021. The annual Action Plan sets forth the specific projects and activities that will be undertaken in any given year in meeting the identified needs and goals.

The U.S. Department of Housing and Urban Development (HUD), upon congressional approval, allocates each year housing and community development grants to Dauphin County entitlement grant programs. The entitlement programs include Community Development Block Grant (CDBG) and HOME Investment Partnership Act Program (HOME). These two programs are administered by Dauphin County Office of Community and Economic Development under the discretion of the Dauphin County Commissioners.

Projects

#	Project Name
1	Millersburg Storm Sewer Evaluation
2	Vine Street Water Line Replacement
3	Project Hope - New Hope Living Baptist Church
4	Digital Communication Sign Upgrade
5	Borough of Highspire - Roadway Rehab Project
6	Williamstown Borough Authority Water Treatment Facility Improvements
7	Lykens Borough Wiconisco Creek Interceptor Improvements
8	Frank S. Brown Boulevard Curbing and Repaving Project
9	Steelton Borough Demolition, Acquisition, and Blight Removal Project
10	Mid-Penn Legal Services Improvement Project
11	Tri-County Housing Development Corporation Halifax Township Homeownership Project Phase I
12	Communities in Schools Dauphin County Re-engagement Center
13	Arc of Dauphin County Program Services
14	Community Action Commission Housing Counseling and Preservation Program
15	Salvation Army Roller Enrichment Academy
16	Center for Employment Opportunities Re-entry Employment Services for Dauphin County
17	Dauphin County Set Aside Funds
18	2020 CHDO Home Operating Support
19	Dauphin County HOME Countywide Housing Rehab Program

#	Project Name
20	2019 Dauphin County Second or Subordinated Mortgage/First-Time Homebuyers Program
21	2020 HOME Program Administration
22	2020 CDBG Program Administration
23	2020 CDBG Unprogrammed Funds

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The greatest obstacle to meeting underserved needs for low- and moderate income residents are the limited resources at the federal, state and local levels. Dauphin County Community & Economic Development strives to balance the need for affordable housing, infrastructure and public service with the funds that are available to us. When allocating CDBG and HOME funds, very careful attention is given to targeting low-and moderate income persons in Dauphin County.

AP-38 Project Summary
Project Summary Information

1	Project Name	Millersburg Storm Sewer Evaluation
	Target Area	
	Goals Supported	Improve both municipal and county infrastructure
	Needs Addressed	Improve and Maintain Critical Infrastructure
	Funding	CDBG: \$20,750
	Description	Videotaping of the main existing pipes in the central part of town to assess the condition of the system. The storm evaluation is part of a long range plan to determine which pipes need repaired immediately and which ones are not an urgent need.
	Target Date	6/16/2021
	Estimate the number and type of families that will benefit from the proposed activities	There are approximately 2,545 individuals in the Borough of Millersburg that this project will impact.
	Location Description	The Millersburg Storm Sewer Evaluation will be limited to the central part of the Borough. This includes the main north-south pipes under Boyd, Walnut, Race and Church Streets and the main east-west pipes under Center, North and Moore (between the railroad tracks and the Susquehanna River).
Planned Activities	<p>Inspection and evaluation of the existing condition of certain storm sewer sections including manholes/inlets within the Borough. The specific areas of sewer to be investigated include:</p> <p>North to South Wiconisco Outfall which is approximately 6,600 LF and 100 Inlets</p> <p>West from R/R to Susquehanna Outfall which is approximately 1,500 LF and 15 inlets.</p> <p>HUD Matrix Code: 06 Interim Assistance CDBG Citation: 24 CFR 570.201(f) CDBG National Objective: LMA</p>	
2	Project Name	Vine Street Water Line Replacement
	Target Area	

	Goals Supported	
	Needs Addressed	Improve and Maintain Critical Infrastructure
	Funding	CDBG: \$120,000
	Description	The Authority's water distribution system is in need of repairs to reduce leakage (unaccounted for water) and water main breaks. This phase involves the installation of a new water main, service lines, hydrants and a loop connection.
	Target Date	7/1/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 41 persons will benefit from the proposed activities.
	Location Description	The project service area is located on Vine Street within the municipal limits of Elizabethtown Borough. The project site address is Vine Street from Lyter to SR 209
	Planned Activities	<p>The Authority will be extending the water line along Vine Street to provide a loop connection with the water line in Main Street to improve reliability and add system redundancy. The total length of proposed new 8" water line is approximately 1,200 l.f. New copper service lines will be extended to the property line of each customer where a new curb stop will be installed and reconnected to the customer's existing service line. One existing fire hydrant will be replaced. As a result of this project, fire flow capacity and water service to customers along Vine Street will be improved.</p> <p>HUD Matrix Code: 03J - Water and sewer improvements CDBG Citation: 24 CFR 570.201(c) CDBG National Objective: LMH</p>
3	Project Name	Project Hope - New Hope Living Baptist Church
	Target Area	
	Goals Supported	Improve both municipal and county infrastructure
	Needs Addressed	Improve and Maintain Critical Infrastructure
	Funding	CDBG: \$145,000

	Description	Installation of one ADA ramp leading into the front door of the church. Retrofitting of the front doors with ADA hardware to make ADA compliant. Installation of new room on the church building.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	New Hope Living Baptist Church 395 South Second Street Steelton, PA 17113
	Planned Activities	Installation of one ADA ramp leading into the front door of the church. Retrofitting of the front doors with ADA hardware to make ADA compliant. Installation of new room on the church building. HUD Matrix Code: 03E Neighborhood Facilities CDBG Citation: 24 CFR 570.201(c) CDBG National Objective: LMI
4	Project Name	Digital Communication Sign Upgrade
	Target Area	
	Goals Supported	Support and expand public services
	Needs Addressed	Support and Expand Public Services
	Funding	CDBG: \$50,000
	Description	Placement of digital sign on the southside of the building (along Maclay Street) that will serve the purpose of informing the public of silver alerts, amber alerts and any flooding concerns. Maclay Street is prone to flooding from the Paxton Creek. Cars get trapped in this flooding quite frequently. Signage on Maclay Street would advise commuters of this hazard.
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	The entire population of Dauphin County will benefit from this signage.
	Location Description	The PA Farm Show Complex is located at 2300 North Cameron Street, Harrisburg, PA; however, the placement of the electronic sign will be located on the Maclay Street side of the complex.
	Planned Activities	<p>Communication capabilities on the south side of the building do not meet the needs of the facility or the community. Placing a digital sign in this area would allow the complex to better serve the community by working in partnership to post community-based alerts.</p> <p>HUD Matrix Code: 03Z Other public improvements not listed CDBG Citation: 24 CFR 570.201(c) CDBG National Objective: Urgent Need</p>
5	Project Name	Borough of Highspire - Roadway Rehab Project
	Target Area	
	Goals Supported	Improve both municipal and county infrastructure
	Needs Addressed	Improve and Maintain Critical Infrastructure
	Funding	CDBG: \$110,000
	Description	Roadway improvement project on four roads which show signs of inadequate wearing, potholes, rutting, cracking, crumbling pavement edges and surface failures. Installation of ADA compliant curb ramps.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	The services area consists of 680 persons, 435 of which are from low-to-moderate income families (63.97%). Installation of ADA compliant ramps and sidewalks will also specifically benefit disabled individuals.

	Location Description	<p>The roadways and sidewalks to be restored are located on Eshelman Street, George Alley and Concord and Poplar Alleys. The project area is located in Census Tract 235, Block Group 1. Road and sidewalk work will occur on the following segments:</p> <p>George Alley Project - Section between Second Street and Willow Street.</p> <p>Concord Alley Project - Section between Second Street and Eshelman Street</p> <p>Poplar Alley Project - Section between Martin Avenue and Second Street</p> <p>Eshelman Street Project - Section between Hammaker Street and Franklin Street</p>
	Planned Activities	<p>Roadway improvement project consisting of overlaying George Alley, Concord Alley, and Poplar Alley in the segments designated in the project description. Eshelman Street will be milled and overlaid in the designated section above. ADA compliant curb ramps will also be installed where the sidewalk adjoins Eshelman Street, George Alley, and Concord Alley. These roadways have been consistently identified as high priority and in poor condition by Highspire Borough.</p> <p>HUD Matrix Code: 03K Street Improvements</p> <p>CDBG Citation: 24 CFR 570.201(c)</p> <p>CDBG National Objective: LMA</p>
6	Project Name	Williamstown Borough Authority Water Treatment Facility Improvements
	Target Area	
	Goals Supported	Improve both municipal and county infrastructure Support and expand public services
	Needs Addressed	Improve and Maintain Critical Infrastructure Support and Expand Public Services
	Funding	CDBG: \$70,000
	Description	Replacement of filter media and piping between three treatment plant filters. Replacement of one of the treatment facility roofs.
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	1,912 individuals in the existing services area will be served by this project, specifically through improved water quality due to improved filtration at the plant. 990 individuals in this area come from LMI families or approximately 51.80%. These families are located in Census Tract 249, Block Groups 1 and 2. Based on service connections, approximately 800 families will be served comprising the individuals above.
	Location Description	The location of the project is the Williamstown Borough Authority Water Treatment Facility located at 8696 State Route 209, Williamstown, PA 17098.
	Planned Activities	<p>Planned activities are the replacement of three train filters' media and repairs to the treatment train plumbing. Because of the quality of the water intake, the filter media needs to be changed more frequently than the average 15 year life expectancy to maintain effective filtration for residents served. Filter media was last changed in 2008. No significant upgrades to the train plumbing has occurred since 1990. Replacement and upgrades to these facilities are necessary for water quality and to protect and maintain uninterrupted domestic and fire protection water service to Williamstown Borough. Specifically, the filter media replacement on the three filters includes rebedding three trains of Culligan multi-tech filters and repairing the plumbing that connects to these filters. The roof on the the smaller of two filtration plant building will be replaced.</p> <p>HUD Matrix Code: 03J Water/Sewer Improvements CDBG Citation: 24 CFR 570.201(c) CDBG National Objective: LMA</p>
7	Project Name	Lykens Borough Wiconisco Creek Interceptor Improvements
	Target Area	
	Goals Supported	Improve both municipal and county infrastructure Support and expand public services
	Needs Addressed	Maintain Safe, Good Quality Housing Stock Improve and Maintain Critical Infrastructure Support and Expand Public Services
	Funding	CDBG: \$165,000

	Description	Repair and relining/slip lining of 4,400 linear feet of terra cotta sewer pipe to address stormwater infiltration and surcharge issues, and basement flooding during severe storm events. Continuation of slip lining and sewer line repairs that began in 2015.
	Target Date	11/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	1,784 individuals will be served by increased sewer services and prevention of basement flooding. 1,237 individuals in this service area are from low-to-moderate income families or 69.43%
	Location Description	The project area starts where the 2015 project ended at Market Street and runs for 4,400 approximate linear feet along North Street to the Lykens Sewer Treatment Plant at Alington Street. The project area serves approximately 60% of the Borough directly and 35% from the upstream area already lined and repaired from the 2015 project. When completed, this project coupled with the first phase will improve sewer facilities for approximately 95% of Borough residents. The project area runs along the Wiconisco Creek.
	Planned Activities	Activities consist of repairing and slip lining 4,400 linear feet of existing 12 inch terra cotta sewer pipe and attached lateral services. Sewer mains in the area were previously televised exposing multiple leaks at joints along the interceptor and cracks leading to infiltration of rainwater causing frequent backups and basement flooding during rain events. Project will also include bypass pumping during the duration of the project. HUD Matrix Code: 03J Water/Sewer Improvements CDBG Citation: 24 CFR 570.201(c) CDBG National Objective: LMA
8	Project Name	Frank S. Brown Boulevard Curbing and Repaving Project
	Target Area	
	Goals Supported	Improve access to affordable housing Improve both municipal and county infrastructure Improve condition of the County's housing stock AFH: Improve Utility of Public Amenities

	Needs Addressed	Access to Affordable Housing and Home Ownership Maintain Safe, Good Quality Housing Stock Improve and Maintain Critical Infrastructure
	Funding	CDBG: \$50,000
	Description	Installation of curbing and paving to complete site work on Frank S. Brown Boulevard Town House affordable housing project. Project is part of completion of Phase I to serve new homeowners occupying Phase I Units.
	Target Date	8/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 5,990 individuals will benefit from the improved paving infrastructure on Frank S. Brown Boulevard, a frequently travelled street in Steelton Borough. More specifically, 12 low-to-moderate income families that purchase and occupy the Frank S. Brown Boulevard town homes will benefit from new paving, parking spaces, and curbing/sidewalks.
	Location Description	Project is located between Frank S. Brown Boulevard and Second Street to Frank S. Brown Boulevard and Daron Alley. The project location encompasses both sides of Frank S. Brown Boulevard.
	Planned Activities	Activities are part of the completion of the Frank S. Brown Boulevard affordable town house project. The project consists of repaving Frank S. Brown Boulevard in the area immediately adjacent to the Phase I and Phase II site of the project, paving of the parking lot to be utilized by homeowners of the units, and installation of concrete curbing in front of the town homes. Activities include excavation and filling of 379 linear feet of 7" by 8" concrete sidewalks and curbing in front of the townhomes. Asphalt paving will also take place in the approximately 379 linear feet section as well as on the parking lot across the street from the townhomes. Paving will provide new homeowners with safe off-street parking in a heavily congested area of the Borough. HUD Matrix Code: 03K Street Improvements CDBG Citation: 24 CFR 570.201(c) CDBG National Objective: LMH
9	Project Name	Steelton Borough Demolition, Acquisition, and Blight Removal Project
	Target Area	
	Goals Supported	Improve condition of the County's housing stock

	Needs Addressed	Maintain Safe, Good Quality Housing Stock
	Funding	CDBG: \$45,000
	Description	Demolition of 158 1/2 and 158 Daron Alley and assistance with acquisition of 158 Daron Alley.
	Target Date	10/29/2021
	Estimate the number and type of families that will benefit from the proposed activities	Overall, approximately 3,140 LMI individuals will benefit from the activity. Namely, the activity will remove two dangerous, blighted structures in the Frank S. Brown Boulevard Redevelopment Area, leaving the site open for either development as a public park or as a site of additional affordable housing.
	Location Description	Project location is 158 and 158 1/2 Daron Alley. These properties are located in close proximity to the Frank S. Brown Boulevard Town Home Project, and is located near other residences, as well as the Steelton Elks social club. The properties are located in a heavily travelled area of the Borough between Frank S. Brown Boulevard and Second and Bailey Streets.
	Planned Activities	Activities consist primarily of funding the demolition of both 158 1/2 and 158 Daron Alley. Both properties are in significant disrepair with one property condemned. The owner of 158 Daron Alley is an LMI individual with the condemned 158 Daron Alley literally falling into their property. CDBG funds will be used to fund the demolition of the property to grade level, resulting in a clean, open space for future development or public use. HUD Matrix Code: 04 Clearance and Demolition CDBG Citation: 24 CFR 570.201(d) CDBG National Objective: SB
10	Project Name	Mid-Penn Legal Services Improvement Project
	Target Area	
	Goals Supported	Support and expand public services
	Needs Addressed	Support and Expand Public Services
	Funding	CDBG: \$12,175
	Description	Minor rehabilitation of legal services building including carpet replacement, painting, and installing privacy dividers in the waiting area.

	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	1,364 families will benefit from the proposed activities. The service area of Mid-Penn Legal Services is comprised of 16,220 LMI individuals. Mid-Penn Legal Services estimates that the activity will result in an increase in service to 2,000 persons. The improved legal services will benefit primarily low-to-moderate income individuals including survivors of domestic violence in need of protection, tenants facing wrongful eviction, homeowners facing foreclosure, children in search of stable families, and the elderly and disabled who have been denied essential services.
	Location Description	Project location is at 213-A North Front Street in Harrisburg. Location is the main administrative and intake office of Mid-Penn Legal Services where low-to-moderate income individuals receive free legal services. The location was built in 1976 and needs minor rehab work. It also lacks an updated waiting room layout to ensure client privacy when a client is making a phone call or using the computer to search for legal information.
	Planned Activities	Project consists of replacing carpeting on the first floor and in the library and basement; repainting the waiting room where clients are welcomed until an attorney is available to meet with them, and installation of room dividers to enhance client privacy. HUD Matrix Code: 03 Other Public Facilities/Improvements CDBG Citation: 24 CFR 570.201(c) CDBG National Objective: LMC
11	Project Name	Tri-County Housing Development Corporation Halifax Township Homeownership Project Phase I
	Target Area	
	Goals Supported	Increase Home Ownership Improve access to affordable housing Improve condition of the County's housing stock
	Needs Addressed	Access to Affordable Housing and Home Ownership Maintain Safe, Good Quality Housing Stock
	Funding	CDBG: \$80,000
	Description	Construction of a six unit townhouse community in Halifax Township which will have a "lease with option to purchase" option.

	Target Date	2/25/2022
	Estimate the number and type of families that will benefit from the proposed activities	Six low-to-moderate income families will benefit from the proposed activities some of which will be first-time homebuyers.
	Location Description	2,4,6,8,10,12 Michelle Court, Halifax, PA. The property is an approved subdivision which is cleared and infrastructure already installed and shovel ready. Project is located in an area identified in stakeholder meetings as an area of high need for affordable housing.
	Planned Activities	Construction of a six unit townhouse development for sale with a lease-to-purchase option. Activities include site work, grading, utility connections, construction of foundations and town house stick build, and construction of parkign spaces with sidewalk and curbing. HUD Matrix Code: 12 Construction of Housing CDBG Citation: 24 CFR 570.201(m) CDBG National Oboective: LMA
12	Project Name	Communities in Schools Dauphin County Re-engagement Center
	Target Area	
	Goals Supported	Support and expand public services
	Needs Addressed	Support and Expand Public Services
	Funding	CDBG: \$20,000
	Description	Hiring of Program Manager and support to open a Re-Engagement Center (RAC) in Dauphin County County to provide resources and support 16 to 24 year old complete school, learn life skills, and re-engage as productive members of the community. Supports include academic support, behavioral support, referral to school completion options, etc.
	Target Date	2/1/2021

	Estimate the number and type of families that will benefit from the proposed activities	In the first year of the program, 50 families will benefit from the proposed activities.
	Location Description	234 State Street, Harrisburg, PA. The service area for this project is Dauphin County, even though we have a presence across the state with our other programs. The majority of the school districts in the service area, have over 40% of their student population eligible for free or reduced lunch. In Dauphin County, 12.2% of the population are in poverty or make less than \$15,000 annually. That percentage is just under the rate for Pennsylvania (12.5%) and the rate for the United States (13.4%). This means almost 34,000 residents have household incomes below 80% of the area median income (AMI). Service area has 144,922 LMI population.
	Planned Activities	Fund will be used to hire staff and support the establishment of the Dauphin County Re-Engagement Center (DCREC). DCREC was created in response to a large number of youth and young adults (ages 16-24) who have not finished school and lack a clear pathway to do so. It serves as a one-stop center, with virtual capabilities, that offers a range of services including referrals to school completion options and support wrap-around support services for youth. Activities include funding start-up costs including: rent, location build-out, purchase of technology, hiring of a program director and staff and training. CDBG funds are leveraged with \$165,000 in other funds and will be used to fund start-up activities. Matrix Code: 05Z Citation: 24 CFR 570.201(e) National Objective: LMA
13	Project Name	Arc of Dauphin County Program Services
	Target Area	
	Goals Supported	Support and expand public services
	Needs Addressed	Support and Expand Public Services
	Funding	CDBG: \$30,000

	Description	Support salaries for staff to ensure delivery of the following program areas: Advocacy; Respite Counseling; Kids on the Block; LEARN Program.
	Target Date	12/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 160 families will benefit from the proposed activities.
	Location Description	Activities will be targeted to Dauphin County and take place with the ARC headquartered at 2569 Walnut Street, Harrisburg, PA.
	Planned Activities	CDBG funds will provide stipends and financial support for 13 service and program advisers and ensure continuation of prioritized programs for the next program year. Programs funds will support include Advocacy Services which help assist individuals with disabilities and their families connect to resources, Overnight Respite which provides respite services to families of disabled, Kids on the Block educational assemblies to school age children about bullying and special-needs awareness, and Life Education through Art which teaches life skills to participants through music and arts. HUD Matrix Code: 05Z CDBG Citation: 24 CFR 570.201(e) CDBG National Objective: LMC
14	Project Name	Community Action Commission Housing Counseling and Preservation Program
	Target Area	
	Goals Supported	Increase Home Ownership Improve access to affordable housing
	Needs Addressed	Access to Affordable Housing and Home Ownership Support and Expand Public Services
	Funding	CDBG: \$15,000
	Description	Administrative support for housing counseling and credit repair counseling programs.
	Target Date	12/31/2021

	Estimate the number and type of families that will benefit from the proposed activities	TCCA projects serving 250 families that will benefit from the proposed activities.
	Location Description	TCCA headquarters located at 1514 Derry Street, Harrisburg, PA 17104.
	Planned Activities	<p>CDBG funds will support the administrative costs associated with the deliver of the following programs:</p> <ul style="list-style-type: none"> • Pre-Purchase/First Time Homebuyer counseling program to assist potential homebuyers with the fundamentals of improving their credit score, pre-mortgage counseling, and predatory lending education. • Homebuyer Counseling: what to look for in a new home. • Post-Occupancy Counseling: budgeting for taxes, insurance, maintenance. • Focused Credit Repair Counseling for homebuyers who have income sufficient to secure a mortgage but a poor credit history. • Project Reinvest Financial Capability education and counseling: provides intensive financial counseling and coaching to those who are at-risk and need additional support to become a homeowners or have foreclosure issues. <p>Matrix Code: 13A Citation: 24 CFR 5.100 National Objective: LMH</p>
15	Project Name	Salvation Army Roller Enrichment Academy
	Target Area	
	Goals Supported	Support and expand public services
	Needs Addressed	Support and Expand Public Services
	Funding	CDBG: \$20,000
	Description	Non-personnel administrative support for years two through five of the Roller Enrichment Academy after school program at the Steelton-Highspire School District. Program provides students with a safe, nurturing, risk-free learning environment that uses evidence-based and experiential curriculum to support academic success.

	Target Date	5/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	The activity is estimated to service 532 individuals from 266 families from a predominantly low-to-moderate income background. A majority of participants score "Below Basic" in math and english arts. Students from the service area of the Steelton-Highspire School District are at 62.47% LMI with 2,945 families at or below 50% of AMI. 92.2% of students enrolled in Steelton-Highspire School District are economically disadvantaged.
	Location Description	Program activities take place at the Steelton Highspire School District campus located at Reynders Ave. in Swatara Township. The service area encompasses Steelton and Highspire Boroughs.
	Planned Activities	CDBG funds will be used to support non-personnel administrative costs associated with delivering a multi-year after school and summer programming experience to students in K through 6th grade at the Steel-High School District. Activities will address the need for higher academic performacne through a combination of out-of-school academic enrichment programming, tutorial help, parent engagement sessions, hands-on activities. Activities are conducted in the areas of STEM education, Arts, Nutrition, Environemental literacy, substance abuse prevention education, self-esteem education, silent reading, writing, and academic assistnace from certified teachers from area education and community institutions. Other specific activities include: the PATHS emotion/social compentancy program; Kodable computer science program; Too Good for Drugs and Too Good for Violence preventative education program; CATCH Kids Healthy Habits wellness education; and Scholastic LitCamp literacy programming. Matrix Code: 052 Citation: 24 CFR 570.201(e) National Objective: LMC
16	Project Name	Center for Employment Opportunities Re-entry Employment Services for Dauphin County
	Target Area	
	Goals Supported	Support and expand public services
	Needs Addressed	Support and Expand Public Services
	Funding	CDBG: \$25,000

	Description	Support of wages for site supervisor and Pathways to Employment Instructor for re-entry employment training and comprehensive employment services to individuals with criminal convictions who have recently returned home from incarceration to Dauphin County.
	Target Date	12/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	100 families will be benefit from the proposed activities.
	Location Description	CEO program office is located at 100 Norht Cameron Street in Harrisburg. Service areas where CEO participants are placed include Steelton Borough and the Harrisburg Housing Authority. CEO serves individuals from 27 census tracts in Dauphin County with parcipants at 100% LMI. In the service area, Gaudenzia House (a halfway house in Swatara Township) houses over one-third or participants.
	Planned Activities	Planned activities with CDBG funds are supporting one site supervisor who oversees CEO participants on various job sites throughout Dauphin County and supporting the wages of one certified Pathways to Employment (P2E) instructor. The instructor will provide a week long class to entering participants the curriculum of which prepares the participant to re-enter the workforce through interactive sessions where participants learn crucial workplace practices. Instructor also assists participants in assembling neccessary work documents and enrolling in SNAP. Program activites occur every two weeks and is ongoing throughout the year. Matrix Code: 05H Citation: 24 CFR 570.201(e) National Objective: LMC
17	Project Name	Dauphin County Set Aside Funds
	Target Area	
	Goals Supported	Increase Home Ownership Improve access to affordable housing Improve condition of the County's housing stock
	Needs Addressed	Access to Affordable Housing and Home Ownership Maintain Safe, Good Quality Housing Stock

	Funding	HOME: \$93,293
	Description	Funds will be used for construction of Phase I of the Halifax Township Affordable Town Home Project consisting of six (6) affordable town homes for purchase.
	Target Date	2/25/2021
	Estimate the number and type of families that will benefit from the proposed activities	6 LMI families will benefit from the proposed activities.
	Location Description	A multi-unit housing development located at 2 thorough 12 Michele Court, Halifax Township.
	Planned Activities	The Halifax Townships Affordable Town Home Project consists of Phase I construction of six affordable owner-occupied units with a lease with option to purchase. HUD Matrix Code: 12 CDBG Citation: 570.201(m) National Objective: LMH
18	Project Name	2020 CHDO Home Operating Support
	Target Area	
	Goals Supported	Increase Home Ownership Improve access to affordable housing AFH: Strengthen Fair Hsg. Outreach & Enforcement
	Needs Addressed	
	Funding	HOME: \$31,097
	Description	Funds will be used for CHDO Operating Support. Tri-County HDC Ltd is Dauphin County's sole CHDO and receives 5% of the County's allocation. Support assists TCHDC achieve its mission of building and promoting affordable housing in Dauphin County.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	This funding will help families indirectly for the operating expenses of the CHDO.

	Location Description	1514 Derry Street, Harrisburg, PA
	Planned Activities	HUD Matrix Code: 211 CDBG funding of HOME CHDO operating expenses
19	Project Name	Dauphin County HOME Countywide Housing Rehab Program
	Target Area	
	Goals Supported	Improve condition of the County's housing stock
	Needs Addressed	Maintain Safe, Good Quality Housing Stock
	Funding	HOME: \$217,684
	Description	Countywide housing rehabilitation for repairs to low income homeowner dwellings in Dauphin County excluding Harrisburg City.
	Target Date	12/31/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 6-8 homes will be repaired and brought to code.
	Location Description	Site Specific - Homes will be identified based on review of applications.
	Planned Activities	Rehbiliation of 6 to 8 deteriorating homes dependent upon volume of eligible applications. HUD Matrix Code: 14A CDBG Citation: 570.202 CDBG National Objective: 570.208(a)(3) - LMH Low/Moderate Housing
20	Project Name	2019 Dauphin County Second or Subordinated Mortgage/First-Time Homebuyers Program
	Target Area	
	Goals Supported	Increase Home Ownership
	Needs Addressed	Access to Affordable Housing and Home Ownership
	Funding	HOME: \$217,685
	Description	Second or subordinated mortgage program for first-time homebuyer with down payment and closing cost assistance.
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	Approximately 65 first-time homebuyers will be assisted from the proposed activity.
	Location Description	Dauphin County - Excluding City of Harrisburg.
	Planned Activities	<p>HUD Matrix Code: 13</p> <p>CDBG Citation: 570.201(n)</p> <p>CDBG National Objective: 570.208(a)(3) - LMH Low/Moderate Housing</p> <p>Second or subordinated mortgage program for first-time homebuyer with down payment and closing cost assistance.</p>
21	Project Name	2020 HOME Program Administration
	Target Area	
	Goals Supported	<p>Increase Home Ownership</p> <p>Improve access to affordable housing</p> <p>Improve both municipal and county infrastructure</p> <p>Improve condition of the County's housing stock</p>
	Needs Addressed	<p>Access to Affordable Housing and Home Ownership</p> <p>Maintain Safe, Good Quality Housing Stock</p> <p>Improve and Maintain Critical Infrastructure</p> <p>Economic Development Activity</p>
	Funding	HOME: \$62,195
	Description	Administration costs associated with the HOME program (10% of the grant). No goal outcome indicator can be determined since the budgeted funds are earmarked for the administration of the HOME program.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	112 Market Street, Harrisburg, PA 17101

	Planned Activities	
22	Project Name	2020 CDBG Program Administration
	Target Area	
	Goals Supported	Increase Home Ownership Improve access to affordable housing Improve both municipal and county infrastructure Improve condition of the County's housing stock Support and expand public services Promote and support economic development
	Needs Addressed	Access to Affordable Housing and Home Ownership Maintain Safe, Good Quality Housing Stock Improve and Maintain Critical Infrastructure Support and Expand Public Services Economic Development Activity
	Funding	CDBG: \$287,301
	Description	Perform activities which include planning, preparation of grant application and subrecipient agreements, environmental reviews, monitoring and implementation of project activities and general administration of the CDBG Program. This funding is for administrative funding; therefore, no goal outcome can be determined.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	112 Market Street, Harrisburg, PA 17101
	Planned Activities	HUD Matrix Code: 21A Citation: 570.206 CDBG National Objective: N/A
23	Project Name	2020 CDBG Unprogrammed Funds
	Target Area	
	Goals Supported	Promote and support economic development
	Needs Addressed	

Funding	CDBG: \$185,761
Description	Use of funds to be determined. No goal outcome indicator can be determined.
Target Date	
Estimate the number and type of families that will benefit from the proposed activities	N/A
Location Description	N/A
Planned Activities	HUD Matrix Code: 22 CDBG Citation: N/A CDBG National Objective: N/A

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Dauphin County does not allocate investments geographically in order to provide fair access to program funds to municipalities within the County as well as to allow for flexibility to address projects as they may become priorities. Due to limited funding the County tries to be cognizant of the fact that focusing limited funds on a specific geographic area may exclude other populations from benefitting from the funds. The County evaluates potential projects submitted by municipalities on an annual basis as funding is allocated. The County makes a conscious effort to try to disburse the funds geographically to impact as many communities as possible and the geographic mix of municipalities receiving 2020 CDBG/HOME Funds is fairly balanced.

The highest concentrations of LMI communities exist in the "Southern End" municipalities in Dauphin County; namely, Harrisburg City, Steelton, Highspire, Middletown, Pennbrook and other southern end boroughs. For this reason, 2020 CDBG funds focused on the southern end predominantly focus on improvements to community facilities (Steelton New Hope Living Baptist Church Project, PA Farm Show Complex Emergency Notification Sign, Mid-Penn Legal Services Improvement Project), blight removal (Steelton Borough Demolition and Blight Removal Project, HOME Rehabilitation Project), creation and support of affordable housing (Steelton Frank S. Brown Boulevard Town Home Project, Community Action Commission Housing Counseling and Credit Program, First-Time Homebuyers Downpayment Assistance), LMI job creation/retention (CEO Re-Entry Employment Services, Communities in School Re-Engagement Center) and expanded services to LMI youth populations (Arc of Dauphin County Youth Program Services, Salvation Army Roller Enrichment Academy.)

In the Northern End of the County, we are prioritizing infrastructure projects to address this geographic region's underdeveloped infrastructure and lack of investment. The County is eager to pursue projects in this geographic region since it is somewhat isolated and has much fewer assets and services than the rest of the County. For this reason, 2020 CDBG funds will be targeted towards key infrastructure projects in the Northern End. Infrastructure Projects include:

- Millersburgh Borough - Storm Sewer Evaluation Project
- Elizabethville - Vine Street Water Line Replacement Project
- Williamstown - Water Treatment Facility Improvements Project
- Lykens - Wiconisco Creek Interceptor Improvements Project

Dauphin County is will also plan to invest 2020 CDBG funds in creating new affordable housing opportunities in the Northern End which is majorly underdeveloped. The County will grant nearly

\$200,000 in CDBG/HOME funds towards the Halifax Township Affordable Town Home Project.

Geographic Distribution

Target Area	Percentage of Funds

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Despite the fact that the County does not consider geography a main driver of CDBG/HOME investment decisions, the 2020 planned investments do follow a rationale of infrastructure and affordable housing investment in the Northern End and continue investment in infrastructure, public services, and blight removal in the Southern End.

Discussion

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

With the use of HOME funds, Dauphin County plans to address affordable housing needs in the Northern End by investing in Phase I of the Halifax Township Town Home Development Project which will result in 6 lease to own properties, rehabilitating 6 properties and assisting approximately 65 first time homebuyers. With the use of HOME funding, Dauphin County will support the Dauphin County Home Rehabilitation Program, and Dauphin County First Time Homebuyers Program, as well as support the County's CHDO, Tri-County Housing Development Corporation. In addition, CDBG funding will support Housing Counseling services, fund the completion of Phase I of the Frank S. Brown Town Home Project curbing and paving (6 homes), and provide funding for the Halifax Township Town Home Project (6 homes), both of which will provide new homeownership opportunities to LMI individual/families in Dauphin County.

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	83
Special-Needs	0
Total	83

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	12
Rehab of Existing Units	6
Acquisition of Existing Units	65
Total	83

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

As stated in the Assessment of Fair Housing, Dauphin County and the Housing Authority of Dauphin County have made measurable progress in creating accessible, affordable housing options since the 2002. It is clear that the supply of accessible housing still does not satisfy demand. Recently constructed accessible housing is already operating at capacity with low turnover rates. Goals and milestones have been discussed in the AFH and will be implemented in Dauphin County over the next several years.

AP-60 Public Housing – 91.220(h)

Introduction

Public housing in Dauphin County is completely managed by the Housing Authority of the County of Dauphin. The Housing Authority manages 10 public housing facilities containing 690 units of housing. The HA maintains an extensive waiting list for units and has a very difficult time with long turnover rates. According to HA records the HA maintains a waiting list of about 1,200 households for public housing and about 500 applicants for HCV which date back to 2003. One of the biggest issues facing the HA is the fact that there is not enough affordable rental housing in the County to permit resident to transition from public housing into rental housing. Additionally, as with many communities, there is a negative stigma attached to the idea of public or low income housing development. This has not only led to open political resistance to development but also to resident and business resistance to such development. Additionally, the HA's public housing facilities are somewhat geographically concentrated in and around Steelton. While this does allow for the provision of housing to low income populations concentrated in the urbanized communities to the south of Harrisburg, it prevents housing opportunities for lower income populations in other geographic areas of the county where additional opportunities and resources may be available.

Actions planned during the next year to address the needs to public housing

- Complete Phase I of the Frank S. Brown Town Home Project (6 Units.)
- Begin Phase II of Frank S. Brown Town Home Project (6 Units)
- Begin Phase I of Halifax Township Town Home Project (6 Units)
- Finalize draft analysis of municipal zoning ordinances with Tri-County Regional Planning Commission and begin outreach to municipalities with zoning ordinances that pose a challenge to developing affordable housing.
- Increase the amount of affordable housing in the Northern End through the Halifax Townhome Project.
- Improve the utility of public transit for persons with disabilities and members of protected classes with low incomes.
- Expand the level of physical accessibility of housing and community facilities throughout Dauphin County.
- Increase the level of fair housing knowledge and understanding among housing developers, real estate professionals, elected officials and the general public through work with Tri-County Regional Planning Commissioner and Housing Authority of Dauphin County.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Housing Authority has developed several objectives to meet its goal of strengthening housing outreach, education, investigation, enforcement and operations as part of its Analysis of Fair Housing,

which was completed in 2016. Several of the objectives involve addressing language barriers experienced between staff and residents. To address this the HA will conduct an analysis to identify if there is a need for document translation as well as to identify the need for a Language Access Plan. The HA will also conduct training to teach staff how to interact with members of the public who have language and/or cultural barriers. These steps will be key in promoting and increasing participation by non-English speaking residents. The HA will also hold additional public meetings in libraries, community centers, or other neighborhood-based facilities. These public meetings will be open to the general public as well as HA residents. HA residents will be informed of these meetings by HA staff through several means. Outreach options currently being considered by HA staff include flyers, mailings, social media announcement, advertisements and mass texts/emails. These meetings will serve multiple purposes for both the public and HA residents. The HA will use these meetings to inform both residents and the public of any news, activities or issues the HA will be involved with or addressing in the coming months. This will include the notification of services available for a variety of needs such as transit, food banks, healthcare services, daycare services and any other topics or issues which may be relevant to HA residents. The meetings will also be open to HA residents and the public to ask questions and obtain information regarding services and functions of the HA. The HA is working to develop a strategy for optimizing date and time of meetings in order to maximize participation which will hopefully be completed by mid-2017.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The Public Housing Authority is not designated as troubled.

Discussion

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

There are a variety of service providers in the County who provide services for special needs populations in addition to those provided through County departments and services. Supportive housing needs are typically provided when there is a risk of homeless, however, there are several services provided for certain populations to help with supportive housing needs. These populations primarily consist of the elderly, mentally disabled and persons recovering from addiction. The County as well of many other groups and organizations, such as non-profits and faith based groups, are the primary providers of these services. The Dauphin County Human Services Department receives ESG Grants from the State DCED and assists a multitude of individuals having different needs.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Dauphin County recognizes the importance of conducting outreach to the community to solicit participants for Emergency Shelter services that are available to meet community housing needs. All Homeless Assistance Programs (HAP) and Emergency Solutions Grant (ESG) sub-recipients are required to have an established plan for soliciting participants for funded services. This plan must include active involvement in the local Continuum of Care, The Capital Area Coalition on Homelessness (CACH), whose mission is to coordinate services to prevent and reduce homelessness in the Capital Region. CACH involvement provides sub-recipients with expanded opportunities to “get the word out” and solicit participants through this community collaboration with an existing network of over 70 public and private sector agencies, local and state governments, non-profit, faith and community-based organizations, foundations, businesses, and residents including those who experience(d) homelessness.

All HUD funded agencies affiliated with CACH collaborate in a community wide effort for Coordinated Entry including connection with various street outreach staff and providers such as Dauphin County Crisis Intervention and the Projects for Assistance in Transition from Homelessness (PATH) funded outreach staff, as well as collaboration with the Downtown Daily Bread which offers a free noon meal as well as a homeless drop in center.

Christian Churches United (CCU), a County HAP and ESG funded provider, offers case management support to families and single women in local shelters, so they can make sure households are processed through CACH’s Coordinated Entry Process and offered services as appropriate. Relationships have been built with the local day center and men’s shelter to make sure that their consumers are aware of housing options. CCU communicates regularly with local churches and social service provider networks so that other agencies that provide case management services to the homeless know how to link their

consumers to services.

In addition, CCU has recently hired two new mobile case managers whose role will be to engage those unsheltered and living on the streets. The mobile case managers will get to know people on the streets and help coordinate their access to the appropriate housing option. Meeting people literally - where they are, encourages engagement and is the type of support necessary to get them off the streets and into stable housing.

Lastly, in an effort to assist runaway, homeless youth, The Valley Youth House Synergy Project recently initiated an outreach program in Dauphin County. The program offers survival supplies (food, clothes, hygienic products, sleeping bags, tents, tarps, etc.), peer support, informal counseling (individual, family, or group), information and referral services and assistance to get off the streets, if desired. Street Outreach coordinators spend most of their time in a Jeep, van, on a mountain bike, canoe or kayak, or walking to remote areas or on city streets reaching out to youth who tend to settle in places that are not easily accessible, assisting them to find permanent housing or making it safer for them to be on the streets. Street outreach coordinators visit freight train yards, transportation stations, tent-cities and homeless camps offering assistance to the many youth who refuse to go to shelters. The Synergy Project has been coordinating efforts in the rural areas of Northern Dauphin County to locate and serve

homeless youth there.

Addressing the emergency shelter and transitional housing needs of homeless persons

There are 5 shelters that operate year-round in Dauphin County. They are:

Catholic Charities Interfaith Shelter

Families with children (accept men and women heads of household)

Capacity of 45

Shalom House

Single women and Women with Children

Capacity of 21

YWCA Greater Harrisburg

Emergency Shelter

Single Women & Women with Children

Capacity of 20

Domestic Violence Shelter

Single Women & Women with Children

Bethesda Men's Mission

Single Men

Capacity of over 100

Christian Churches United

Hotel Motel Voucher (used when shelters are full)

Families with young children in extreme crisis or individuals with a unique situation (such as a health

condition)

Dauphin County provides funding for Emergency Shelter through HAP funds to Catholic Charities Interfaith Shelter, Shalom House, YWCA, and Christian Churches United.

During the winter months (December through March) there are four winter overnight shelters available.

Susquehanna Harbor Safe Haven

Single Men

Capacity of 25

Downtown Daily Bread

Single Men

Capacity of 40

YWCA

Single Women

Capacity of 9

Bethesda Mission

Single Men

*Open only when temperature falls below 20 degrees and/or there is significant snow/sleet/freezing rain

To offer transitional housing options, Dauphin County HAP supplies funding to Brethren Housing Association and the YWCA Greater Harrisburg to provide Bridge Housing. Bridge Housing is a 12-18 month program for families experiencing homelessness and is intended to be a component that "bridges" the gap between emergency shelter and long-term stable housing. Each agency has apartment units that house families while support services are offered to help families transition to permanent housing.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that

individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Case Management is a critical component to ensuring that homelessness is rare and brief. All Dauphin County HAP funded Emergency Shelters have case managers on-site who provide support to participants. Goal plans are developed that link participants to necessary mainstream benefits and focus heavily on housing plans. Case managers work with participants on goals that remove barriers to gaining stable housing.

Many providers have a continuum of services to offer consumers that quickly moves them into stable housing if experiencing homelessness. For example, there are four agencies funded by the local CoC, CACH and also Dauphin County ESG to provide Rapid Rehousing. They are Christian Churches United (CCU), YWCA, Shalom House and Gaudenzia Delta. Rapid Rehousing is an effective method of helping families move into their own permanent housing. Case managers provide support in locating appropriate housing, then short-term financial assistance is provided to assist with deposits, first months rent, and subsequent months rent for a limited time. This support helps families in obtaining and maintaining permanent housing. Many of the agencies focus on specific populations, for example CCU prioritizes families with children and the YWCA serves those fleeing domestic violence/trafficking as well as unaccompanied youth and parenting youth.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Dauphin County Mental Health/Autism/Developmental Programs (MH/A/DP) has recently collaborated with Dauphin County's Local Lead Agency (LLA), CACH and several other agencies working with non-elderly individuals with disabilities to participate in an 811 Project-based Rental Assistance Memorandum of Understanding to identify persons eligible for and in low income subsidized permanent supportive housing.

The target population for the 811 Program includes persons with extremely low income at or below 30% AMI. LLAs will identify and screen individuals within their service area who are currently residing in institutional settings as well as those in home and community-based residential settings, for interest to

relocate into community-based housing units that receive assistance through the 811 Program.

Specifically, the 811 Program targets persons with disabilities, ages 18-61 at move in:

- who are institutionalized, but able to live in the community with permanent supportive housing,
- at risk of institutionalization, without permanent supportive housing,
- living in a congregate settings, who desire to move to the community.

Eligible candidates are ranked based upon their current housing status: person in institutional care are the highest priority for 811 housing; persons at risk of institutional care are second and person residing in congregate licensed care settings (such a MH CRR/LTSR or PCH) are the third priority group. In FY18-19 MH will be working with the Housing Authority on housing opportunities as HACD was awarded 14 additional vouchers and efforts are underway to identify the priority persons for those vouchers.

Homeless Prevention efforts are supported through Dauphin County's HAP rental assistance program. CCU is the recipient of rental assistance funds that are used to provide financial assistance for both security deposits for those moving into their own apartment and for those who already have rental housing but are in arrears on their rent. Funds are used to ensure that housing can be maintained after the assistance is provided.

Discussion

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

As part of the development of 2017-2021 plan, information provided by the recently completed Assessment of Fair Housing was incorporated into the document. This included the barriers to affordable housing which were identified as part of that assessment. The barriers that were identified during that assessment include:

- Lack of resources for fair housing agencies and organizations
- Barriers to housing choice
- Segregation/integration
- The availability, type, frequency, and reliability of public transportation
- Lack of private investment in specific neighborhoods
- Location of employers
- Disparity in access to opportunities
- Daycare costs and accessibility
- The location and type of affordable housing
- Community opposition
- Restrictive land use and zoning laws

Negative effects caused by public policies were identified during the assessment as is listed in the last bullet point, "Restrictive land use and zoning laws". During the development of this plan and the associated Assessment of Fair Housing, it was discovered that the County does not have a process for evaluating the zoning ordinances of subrecipients to identify discriminatory language or practices. Research conducted that all of the zoning ordinances reviewed contained some level of language which may contribute to impeding fair housing choice. While there have been no recent cases of fair housing discrimination in Dauphin County the twelve zoning ordinances reviewed all contained some components that could be addressed to reduce impediments to fair housing choice.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Dauphin County completed a preliminary zoning analysis of six key municipalities in the County. The power behind land development decisions in Pennsylvania resides with municipal governments through the formulation and administration of local controls. These include comprehensive plans, zoning ordinances and subdivision ordinances, as well as building and developmental permits. In partnership with Tri-County Regional Planning Commission, an ad-hoc committee has actively been finalizing an analysis of municipal zoning and is planning outreach to begin sharing model ordinances and best

practices with municipalities.

In providing CDBG funds to municipal subrecipients, the County is responsible to HUD to ensure that it is not investing in systems that perpetuate segregated housing patterns. In cases where this analysis determines that local rules are inconsistent with fair housing laws, the County will inform community leaders and suspend the award of County-administered competitive federal funds until problem issues are adequately addressed.

Discussion:

AP-85 Other Actions – 91.220(k)

Introduction:

Dauphin County continues to use its entitlement funds to provide assistance with activities that meet the underserved needs of the Community. Through continued support of the CACH in the completion and implementation of the continuum of care, Dauphin County will be appraised of the needs of the underserved and the changes in the needs over time. This will facilitate the use of scarce funds in an efficient way

Actions planned to address obstacles to meeting underserved needs

CDBG funds are planned to be used in the rehabilitation of the New Hope Baptist Church in Steelton that will include installation of an ADA ramp, and installation of ADA compliant doorways; install ADA compliant curbing on four roads in Highspire Borough; install ADA compliant curbing at Frank S. Brown Boulevard in Steelton; and funding for the Dauphin County Home Rehabilitation Program which rehabilitates homes to provide safety and access.

Actions planned to foster and maintain affordable housing

Actions planned to foster and maintain affordable housing in 2020 include:

- HOME First-Time Homebuyers downpayment assistance.
- HOME Rehabilitation Program.
- CDBG funding of Frank S. Brown Town Home Project.
- CDBG funding of Halifax Township Town Home Project.
- CDBG funding for Community Action Commission's Housing Counseling and Preservation Program.
- HOME funds for CHDO operating funds.
- HOME Set-aside funds for Halifax Township Town House Project.

Actions planned to reduce lead-based paint hazards

The County considers the presence of lead based paint hazards a serious health problem. As part of the county's Housing Rehabilitation program, any house that was built before 1978 has a lead based paint (LBP) inspection performed on the residence and if necessary lead-paint abatement is performed. The Housing Rehabilitation Program is utilized as an avenue to mitigate lead-based paint hazards in low-income households.

Actions planned to reduce the number of poverty-level families

Through implementation of its housing and community development program Dauphin County expects

to reduce the number of families with incomes below the poverty level. Dauphin County has a number of programs that address the needs of households with incomes below the poverty level. Dauphin County supports a number of social service providers that help households with poverty or near poverty level incomes. Some of the Programs and Actions are: TANF, Dauphin County Economic Development, implementation of Section 3 Employment and Contracting policies, HACD providing Section 8 vouchers to households, and the Capitol Coalition on Homelessness which provides emergency and permanent supportive housing.

Specific to the 2020 Action Plan, CDBG funds are planned to be used for the following efforts that help reduce the number of poverty-level families:

- CDBG Funds for the Center for Employment Opportunities workforce re-entry and training program for formerl incarcerated individuals.
- CDBG funds for Communities in Schools Dauphin County Re-Engagement Center.
- HOME funds for Housing Rehabilitation Program - preventing costly home repairs from creating poverty.
- CDBG funds for Community Action Commission's Housing Counseling and Preservation Program which includes credit repair counseling.
- Downpayment Assistance to help LMI families purchase homes and build equity.

Actions planned to develop institutional structure

The Dauphin County Board of Commissioners has delegated the responsibility for the administration of the Dauphin County's CDBG and HOME programs to the Dauphin County Office of Community and Economic Development. The County agencies will participate with other groups where appropriate, such as it does in planning for homeless and facilitate cooperative problem solving in Dauphin County

Actions planned to enhance coordination between public and private housing and social service agencies

One of the goals stated in the Assessment of Fair Housing was to increase the amount of affordable housing in areas with higher access opportunity.

The Housing Authority of the County of Dauphin will begin to increase participation of private landlords, particularly those in higher opportunity neighborhoods. This could involve coordinating with real estate professionals, property managers, and others involved with rental housing.

Discussion:

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

The Annual Action plan describes the types of activities that will be undertaken in Program Year 2020 with its Community Development Block Grant. The County does not anticipate that there will be any program income during 2020.

The HOME program was initiated by the County in 2002. The County has adopted a HOME Investment Partnership Program Resale/Recapture policy for home ownership activities. The resale/recapture policy is based on the Final Rule of the HOME Investment Partnership Program which was published on September 16, 1996. Specifically, the policy is based on 24 CFR 92.254, Qualification as Affordable Housing: Home Ownership.

The issue of resale/recapture arises when a homeowner that received home buyer assistance under the HOME Program decides to sell the property. If the property is sold after the period of affordability has expired, there are no restrictions in terms of resale or recapture of HOME funds that apply to such a transaction. However, if the sale occurs before the period of affordability has expired, certain regulatory limitations apply.

The regulations at 92.254 (a)(5) give the participating jurisdiction two broad options relative to the treatment of properties that are sold before the period of affordability has expired:

- 1. The owner that received HOME assistance must sell the home to a low income family that will use the property as their principal residence,*
- 2. The participating jurisdiction must recapture some or all of the HOME investment that was initially extended to the home buyer.*

It is the policy of Dauphin County, wherever possible to recapture the appropriate amount of the HOME investment rather than restricting the sale to a qualified low-income family that will use the property as its principal residence.

Dauphin County has worked diligently in 2020 to update its HOME-related agreements including its CHDO Operating Agreement, CHDO certification checklist, Set-Aside Agreement, and a specific homebuyer recapture agreement.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in

projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	70.00%

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The County does not participate in any other forms of investment.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

First-time Home Buyer Program: The seller must repay the full amount borrowed when the property transfers ownership.

Home Rehab Program: The seller must repay if the property is sold within the first ten years

according to the following schedule:

- First year - 100%
- Second year - 95%
- Third year - 90%
- Fourth year - 85%
- Fifth year - 80%
- Sixth year - 75%
- Seventh year - 70%
- Eighth year - 65%
- Ninth year - 60%

- Tenth year - 55%

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The resale/recapture guidelines for Dauphin County's HOME Program can be found in HOME Program Guidebook Policies and Procedures Manual. Under Section III 2.b "Qualification of Affordable Homeownership Housing", it states:

(6) The family who receives assistance to become a homeowner, is subject to either resale restrictions or recapture to ensure the property's continued affordability in compliance with Section 92.254(a)(5) of the HOME Final Rule.

(7) DCED currently utilizes a policy that requires the recapture of HOME- assistance in the event the homebuyer does not continue to live in the home as their principle residence for the duration of the required affordability period. However, when the only assistance provided is to the developer to assist with construction and/or development costs and there is no direct assistance to the homebuyer, a "resale" requirement must be put in place instead of "recapture".

Under Section III 2.c "Enforcement of Affordability in Homeownership Housing, it states:

(1) The County places a lien on the deed to the home requiring that the County of DCED be notified and be given a first right of refusal to purchase the home in the event of foreclosure or a loan default prior to foreclosure.

(2) If the County repurchases a home previously assisted with HOME and the unit goes into foreclosure, additional HOME funds may be used to keep the unit affordable under certain conditions pursuant to Section 92.254(a)(ii)(9) of the HOME Final Rule. Additional HOME funding may not be used if the mortgage that is in default is a HOME funded mortgage. Total funding for the home

(including previously used HOME funds) cannot exceed the maximum HOME investment allowed under 221 (d)(3). HOME funding can be used to assist a new, low-income homebuyer to purchase the home. [1]

(3) HOME guidelines require that the County declare whether it will use resale or recapture at the time of the commitment of HOME funds to a project. (Ref. HUD Homefires publication Vol. 5 no.5)

Under Section III 7 Recapture of HOME Funds, it states:

Recapture of HOME funds is only possible if upon the sale or transfer of an assisted homeowner unit, which is subject to the recapture requirement, there are available funds for recapture after payment of the senior mortgage(s) and payment of required sales expenses, taxes, fees, utilities and other reasonable and legitimate settlement costs.[1] Note: There is no recapture provision allowed for rental housing since any rental housing that does not remain affordable and occupied in compliance with the HOME program requires that all HOME funds provided to assist the property be repaid.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The County does not participate in refinancing.

